

Dan Buckshi, Chair Hilary Straus, Vice Chair Liz Habkirk, Member Megan Hunter, Member Shannon O'Hare, Member Brad Raulston, Member Colleen Tribby, Member

#### RGS EXECUTIVE COMMITTEE AGENDA

Agenda materials may be viewed on the Agency's web site or by contacting the Executive Director prior to the meeting.

REGULAR MEETING February 20, 2025 1:00 p.m via Teleconference

Citrus Heights Water District, Bldg A, General Mgr's Office, 6230 Sylvan Rd, Citrus Heights, CA 95610 Dublin Civic Center, City Manager's Office, 2<sup>nd</sup> Floor, 100 Civic Plaza, Dublin, CA 94568 Larkspur City Hall, Assistant City Manager's Office, 400 Magnolia Ave, Larkspur, CA 94939 Napa City Hall, City Manager's Office Blue Room, 955 School St, Napa, CA 94559 Soledad City Hall, City Manager's Office, 248 Main Street, Soledad, CA 93960 Walnut Creek City Hall, Office of the City Mgr, 3<sup>rd</sup> Floor, 1666 North Main St, Walnut Creek, CA 94596 Yountville Town Hall, Office of the Town Mgr, 6550 Yount Street, Yountville, CA 94599

The public may attend in person at any of the posted locations, or via RingCentral using the following link: <a href="https://meetings.ringcentral.com/j/1475515025">https://meetings.ringcentral.com/j/1475515025</a>, or by calling 1-650-242-4929 and entering the meeting ID#: 147 551 5025

# 1. CALL TO ORDER / ROLL CALL

A. Election of Officers

Action

### 2. PUBLIC COMMENT

A. Each speaker is limited to <u>two minutes</u>. If you are addressing the Executive Committee (EC) on a non-agenda item, the EC may briefly respond to statements made or questions posed as allowed by the Brown Act (Government Code Section 54954.2). However, the EC's general policy is to refer items to staff for attention, or have a matter placed on a future EC agenda for a more comprehensive action or report.

### 3. APPROVAL OF CONSENT AGENDA

Consent agenda items are considered to be routine and will be enacted by one motion. There will be no separate discussion on these items unless members of the Executive Committee, staff, or public request specific items to be removed for separate action.

A. Approval of **November 21, 2024** Minutes

**Action** 

- B. Approval of Regularly Scheduled Meetings Calendar
- C. Approval of Payments and Deposits made October through December 2024
- D. Approval of Investments Report through December 2024
- E. Receive and File Management Services Agreements Update
- F. Receive and File Municipal Dental Pool Update
- G. Receive and File Agency Bonus Awards

- H. Approval of Updates to Sick Leave, Use of Personal Vehicle, and FMLA/CFRA Human Resources Policies
- I. Approval of Update to Finance & Agency Operations Policies

#### 4. TREASURER'S REPORT

- A. Review of Prelim. FYTD Financial Reports & Business Dev. through December 2024 Information
- B. Approval of RFP for Independent Audit Services

Action

# 5. OLD BUSINESS - None

#### 6. NEW BUSINESS

- A. Compliance with AB 2561
- B. Strategic Plan: Action Workgroups Update
- C. Future Budget Process and Plans

Information Information

Information

#### **Recess to Closed Session**

CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

(Pursuant to Government Code Section 54956.9(d)(1))

Name of cases: Estate of Douglas Breeze et al. v. Board of Administration of the California Public

Employees' Retirement System, Third Appellate District Case No. C099877

Dowswell v. Board of Administration of the California Public Employees' Retirement System, Third Appellate District Case No. C100027

Sandhu v. Board of Administration of the California Public Employees' Retirement System, Third Appellate District Case No. C100028

Souza et al. v. Board of Administration of the California Public Employees' Retirement, Third Appellate District Case No. C099861

Tarlochan Sandhu, et al. v. Theresa Taylor, et al., United States Court of Appeals 9<sup>th</sup> Circuit Case No. 25-841

# Recess to Open Session Possible Report out of Closed Session

Information

# 7. EXECUTIVE DIRECTOR, COMMITTEE AND MEMBER REPORTS

- A. Executive Director:
- B. Members:

# 8. ADJOURN MEETING

# Next Regular Meeting May 8, 2025 in Monterey

#### **Americans with Disabilities Act**

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact Sophia Selivanoff at (650) 587-7300. Notification in advance of the meeting will allow for reasonable arrangements to ensure accessibility.

# REGIONAL GOVERNMENT SERVICES AUTHORITY EXECUTIVE COMMITTEE MINUTES NOVEMBER 21, 2024

The Regional Government Services Authority held a regular meeting of the Executive Committee on November 21, 2024 via teleconference. The meeting was called to order at 1:12 p.m.

# 1. CALL TO ORDER / ROLL CALL

Members Present: Dan Buckshi, Chair

Hilary Straus, Vice Chair Liz Habkirk, Member Megan Hunter, Member Shannon O'Hare, Member Colleen Tribby, Member Celia King, Alternate Member

Members Absent: None

Other Attendees: Sophia Selivanoff, Executive Director/CFO

Gina Schuchard, Deputy CFO

Rich Oppenheim, Administrative Services Manager

Deona Knight, HR Manager

Lindsay Rice, Accounting Manager

Ashley Metzger, Communications Manager

Tiffany Buraglio, Executive Assistant

Sophia Kuo, Pun Group

#### Chair Buckshi moved Item 2 up in the agenda

# 2. PUBLIC COMMENT – None

#### 1. CALL TO ORDER / ROLL CALL

#### A. Election of Officers

Executive Director Selivanoff noted the Executive Director Performance Evaluation Ad Hoc committee is comprised of the current and immediate past chair of the Executive Committee. Because Chair Buckshi is both the current and immediate past Chair, a mid-cycle election would provide a second member for the committee. Moving forward, it is planned to have elections annually in May.

Chair Buckshi noted that recent process has been for the Vice Chair to step up in the Chair position for continuity and Vice Chair Straus stated he would be happy to be offered for consideration for the Chair position.

**Action:** Moved and seconded (Hunter/Tribby) to nominate Hilary Straus

as Chair of the Executive Committee.

**AYES:** Buckshi, Straus, Hunter, O'Hare, Tribby, King

NOES: None ABSTAIN: None

Chair Straus stated his appreciation for the institutional knowledge Member Buckshi has provided over the past years. Straus reiterated the tradition for the Vice Chair to move to the Chair position after a year and welcomed nominations for the Vice Chair position. Member Tribby volunteered to serve as Vice Chair.

**Action:** Moved and seconded (O'Hare/Buckshi) to nominate Colleen

Tribby as Vice Chair of the Executive Committee.

AYES: Buckshi, Straus, Hunter, O'Hare, Tribby, King

NOES: None ABSTAIN: None

#### 3. APPROVAL OF CONSENT AGENDA

# Staff requested item 3B be pulled from the consent agenda for discussion

# 1:20 p.m. Member Habkirk joined the meeting.

- A. Approval of **September 19, 2024** Minutes
- C. Approval of Payments and Deposits made July 2024 through September 2024
- D. Approval of Investments Report through September 2024
- E. Receive and File Management Services Agreements Update
- F. Receive and File Municipal Dental Pool Update
- G. Receive and File Agency Bonus Awards Update
- H. Approval of Update to HRP Workplace Violence and Al Policy

# B. Approval of Regularly Scheduled Meetings Calendar

Executive Director Selivanoff noted that the standard meeting calendar has been updated to add some standing events which better align Executive Committee tasks with the annual financial calendar. The standing Board meeting has also been moved to the May meeting.

Executive Director Selivanoff also noted that the 2025 May meeting has been tentatively scheduled a week earlier on May 8-9 because of a conflict with the ACWA conference. Member Hunter said the original scheduled time also posed a conflict so the earlier week would be preferable. Other members noted the earlier week would work.

**Action:** Moved and seconded (Tribby/Hunter) to approve the Consent Agenda,

including 3B

AYES: Buckshi, Straus, Habkirk, Hunter, O'Hare, Tribby, King

NOES: None ABSTAIN: None

#### 4. TREASURER'S REPORT

A. Review of Preliminary FYTD Financial Reports through September 2024.

This is an informational item only. No action was taken.

Accounting Manager Rice reviewed the finance reports and provided information about how the recent cut in Federal interest rates are anticipated to affect the JPA's financials, as was asked at the last Executive Committee meeting. Accounting Manager Rice

indicated that it is the JPA's goal to maximize interest earnings while preserving liquidity to meet current and anticipated obligations.

Staff was asked how the JPA is performing in relation to last year as well as in relation to what was anticipated at this point in the fiscal year. Executive Director Selivanoff stated performance is about what was expected at this point in the year and not particularly different from last year.

It was asked if staff was considering any adjustments to investment strategies considering the significant change in the country's Federal administration. Executive Director Selivanoff explained that the JPA does not have a lot of funds in long term investments which are more reactive to such changes. Members discussed changes their agencies have made in response to the upcoming Federal administration change.

Staff was asked how investments are managed, particularly if a consultant is retained. Executive Director Selivanoff noted that most cash is in short term investments for the purpose of quick conversion to cash. Because of the lack of long term investments, it is thought that the cost of a consultant is not warranted.

It was additionally asked if the JPA was considering placing more funds in reserves due to the current climate. Executive Director Selivanoff answered that the team is balancing the desire to place additional funds in reserves without raising rates too much.

The Chair asked what percentage of the JPA's revenue was due to clients versus special districts versus state contracts. The Executive Director noted that two-thirds of the JPA's revenue comes from the Professional Employment Services line of business.

The group discussed the potential state legislation which may limit the use of contractors by state agencies, and how this may affect both the JPA's business as well as the ability for state agencies to provide services.

B. Receive and File FY24 Audited Financial Statements.

This is an informational item only. No action was taken.

Interim Deputy Chief Financial Officer Schuchard introduced Sophia Kuo, lead auditor from the Pun Group, who reviewed the JPA audit process and results of the FY24 Audited Financial Statements.

Ms. Kuo was asked if there was anything beyond the published opinion that was a recommendation or suggestion from the auditors. Ms. Kuo stated there was nothing additional, and that this year's audit proceeded more quickly than last year due to the staff transition that overlapped last year's audit process. Members congratulated staff for the hard work which resulted in the positive audit results.

C. Authorize Extension of External Auditor Engagement.

Interim Deputy Chief Financial Officer Schuchard noted that extension would be the fifth consecutive year the JPA has contracted with the Punn Group and staff would be issuing an RFP for auditor services next spring to start with the FY25-26 audit.

Members asked what the current JPA audit policy requires, and Interim Deputy CFO Schuchard stated the audit rotation policy allows for a two-year extension after an initial three-year contract.

**Action:** Moved and seconded (Buckshi/Hunter) to authorize the Executive Director

to extend the external auditor engagement through FY24-25.

AYES: Buckshi, Straus, Habkirk, Hunter, O'Hare, Tribby, King

NOES: None ABSTAIN: None

# 1:53 p.m. Sophia Kuo left the meeting

#### 5. OLD BUSINESS - None

#### 6. NEW BUSINESS

# A. Approval of Finance & Agency Operations Policies

Administrative Services Manager Oppenheim explained staff was seeking approval for a comprehensive set of Finance and Agency Operations Policies which reflects efforts to seek clarity and refine the agency's unique business model. This set of policies is one of four guiding agency documents the Executive Committee approved in 2023.

Administrative Services Manager Oppenheim reviewed highlights of specific edits and additions to the policy set. In particular, the Executive Director encouraged members to designate an alternate representative for their position on the Board and/or Executive Committee as well as noted that the Member Agency Servicess Benefit amounts would be approved by the Board each year as a part of the yearly budget process.

It was suggested that an additional agency document which staff might consider developing is a Desk Manual series. Appreciation was expressed for the work and effort that was put in to finalize this set of policies.

**Action:** Moved and seconded (Tribby/Hunter) to approve the Finance & Agency

**Operations Policies** 

AYES: Buckshi, Straus, Habkirk, Hunter, O'Hare, Tribby, King

NOES: None ABSTAIN: None

# B. Communications Planning Process

This is an informational item only. No action was taken.

Executive Director Selivanoff introduced Communications Manager Metzger and noted that the Communications Planning Process is building on the Executive Director's Communications performance goal. This process was part of the September meeting, but there was not sufficient time to fully review the item, so it was included in the current meeting agenda.

Communications Manager Metzger reviewed the Communications Planning Process, highlighting the new JPA logo and website upgrade. An overview was provided for the brand assessment process, and Communications Manager Metzger stated staff will focus

on aligning the JPA's brand with the agency values developed at the past two Board workshops.

Members expressed appreciation for the alignment of Business Development Strategy with marketing and asked for the Executive Committee to be given ample time to discuss the alignment of goals and values with the marketing plan.

Communications Manager Metzger was asked if the logo was trademarked and Communications Manager Metzger answered that because the current logo is temporary, it would not be an efficient use of time to go through the trademark process. Members asked what the next step would be which would involve Executive Committee involvement, and Communications Manager Metzger stated staff was planning for an activity as early as the May 2025 meeting for next Executive Committee member involvement.

# C. Board Orientation Presentation

This is an informational item only. No action was taken.

Executive Director Selivanoff expressed a desire to provide an overview of the "What, Who, How, and Why" of RGS for the new members of the Board and Executive Committee. Executive Director Selivanoff reviewed the types of services the JPA provides, with particular attention to the Professional Employer Services line. Staff organizational charts were presented, as well as ways the Executive Committee and Board can guide and assist the JPA.

Members asked how this presentation would be handled moving forward, and Executive Director Selivanoff stated it is anticipated that an organizational review would typically be handled in a one-on-one meeting with a new member, which would also allow for more in depth discussion of particular topics.

The newer Members expressed gratitude for the overview of the JPA structure and it was suggested to add in a snapshot of financial information into the presentation. A suggestion was also offered to modify the presentation to be oriented as a recruitment tool for the Members to be able to better explain what services RGS provides and to serve as ambassadors for the JPA. Executive Director Selivanoff said staff would be happy to provide a modified version for the Members to use as a resource.

# 2:31 p.m. Member Buckshi left the meeting

# 7. EXECUTIVE DIRECTOR, COMMITTEE AND MEMBER REPORTS

A. Executive Director: Executive Director Selivanoff announced that as a part of the JPA's Conflict of Interest Policy update, staff identified that AB1234 ethics training certificates need to be recorded and that Executive Assistant Tiffany Buraglio would be reaching out to each Member to obtain their latest proof of training. Should any Member not receive AB1234 training through their own agency, the JPA will provide a training opportunity. A question was asked if the Members are also required to undergo AB1825 training for sexual harassment and Executive Director Selivanoff agreed that is also required.

Executive Director Selivanoff encouraged Members to designate alternates to their position to aid in ensuring a quorum for meetings. A question was asked if designated

alternates could be included in the yearly in-person meetings, either at the expense of the Member Agency, or at the expense of the JPA. Executive Director Selivanoff expressed approval for inclusion of alternates, and would review with the finance team if JPA funding would be available to include alternates.

Executive Director Selivanoff solicited ideas for topics for the May meeting workshop. Members voiced interest in topics focusing on hybrid/remote work and retaining employees with the current increased trend in employee mobility, a focus on developing a "retention toolkit".

Executive Director Selivanoff thanked the Ad Hoc Strategic Plan group for their work and noted that a presentation of the results of the committee's work was planned for the February meeting.

Executive Director Selivanoff noted that she would be on vacation starting the week following the meeting through the first couple weeks of December and that a delegation matrix to enact during the absence was still being finalized.

- B. Members: Chair Straus thanked the group for their vote of confidence in approving his move to Chair of the Executive Committee.
- **8. ADJOURN** The meeting adjourned at 2:45 p.m. The next regular meeting is scheduled for February 20, 2025, via teleconference.



FROM: Tiffany Buraglio, Executive Assistant Item: 3B

SUBJECT: EXECUTIVE COMMITTEE AND BOARD OF DIRECTORS MEETINGS

# **MEETING SCHEDULE**

The following are regularly scheduled meetings for the next 24 months, along with special topics to be discussed. Quarterly meetings are conducted on the third Thursday of the month - at least twice a year telephonically and up to two in-person, with the May meeting being held on Thursday and Friday.

Date W		Special Topics	Location	Notes							
		2024-2025									
February 20	EC	Strategic Action Planning Update, Preliminary	Remote	1:00pm -							
(Thursday)		Budget, COLA and/or labor market data		3:00pm							
May 8-9 (Thurs - Fri)	BOD/ EC	FY26 Election of Officers (all), Appoint Members to Executive Committee, Adopt Budget, workshop, ED Evaluation/Goal Setting for FY26	Monterey Plaza	TBD							
2025-2026											
September 18	F.C	Maratine Calculate Con EV2C	Daniela	1:00pm							
(Thursday)	EC	Meeting Schedule for FY26	Remote	3:00pm							
November 20	EC	ED Goals-Midyear Progress Rpt.; FY25 Audited		1:00pm							
(Thursday)		Financial Statements, RGS service presentation	Remote	3:00pm							
February 19		Strategic Action Planning Update, Preliminary		1:00pm							
(Thursday)	EC	Budget, COLA and/or labor market data	TBD	3:00pm							
May 21-22 (Thurs - Fri)	BOD/ EC	FY27 Election of Officers (all), Appoint Members to Executive Committee, Adopt Budget, Conflict of Interest (even years); workshop, ED Evaluation/Goal Setting for FY27	TBD	TBD							
		2026-2027									
September 19 (Thursday)	EC	Meeting Schedule for FY27	Remote	1:00pm - 3:00pm							

November 19 (Thursday)	EC	ED Goals-Midyear Progress Rpt.; FY25 Audited Financial Statements, RGS service presentation	Remote	1:00pm - 3:00pm
February 18 (Thursday)	EC	Strategic Action Planning Update, Preliminary Budget, COLA and/or labor market data	TBD	1:00pm - 3:00pm
May 20-21 (Thurs - Fri)	BOD/ EC	FY27 Election of Officers (all), Appoint Members to Executive Committee, Adopt Budget, workshop, ED Evaluation/Goal Setting for FY28	TBD	TBD



FROM: LINDSAY RICE, Accounting Manager Item: 3C

SUBJECT: PAYMENTS AND DEPOSITS – OCTOBER 2024 - DECEMBER 2024

# **RECOMMENDATION**

Review and approve expenditures made by the JPA for the period indicated.

# **BACKGROUND**

The Executive Committee reviews and approves expenditures made by the JPA on a quarterly basis. This approval process is a component of JPA internal controls. Deposit history is also included in the report.

The following procedures have been implemented to maintain effective internal controls.

- 1. Invoices are received by staff.
- 2. JPA staff review invoices for accuracy and assignment to correct general ledger accounts.
- Executive Director or designee reviews and authorizes payments based on approved contracts and agreements. Information provided includes date of transaction, amount, vendor or recipient, method of payment, identity of first and second staff approvers, and check or journal number.
- 4. All payments are brought to the next regular meeting of the Executive Committee (or Board of Directors) for review and approval.

#### **FISCAL IMPACT**

The net impact of all payments and deposits made this period maintains a minimal bank cash balance consistent with meeting funding obligations, while maximizing interest earnings in the Five Star money market account. Staff always seeks to minimize bank charges.

Two payments remain for the California Joint Powers Insurance Authority (CJPIA) liability; one due June 1, 2025, for \$287,500 and the final payment of \$525,000 due on June 1, 2026.

The fiscal impact of approving the attached list of expenditures is included in the approved budget or in subsequent contractual obligations.

# Regional Government Services Payment and Disbursement Report As of December 31, 2024

5:19 AM 01/29/2025 Accrual Basis

111100 · Five Star - Checking

Deposit   10/01/2024	Туре	Date N	lum	m Name Memo		Amount	Balance	
Deposit   10/01/2024							208,958.64	
Parameter	Deposit	10/01/2024			Deposit	7,780.76	216,739.40	
Deposit         10/02/2024         Unopposit         4,848.24         24,807.9           General Journal         10/02/2024 4988         Health Insurance Premium 2024-10         194,545.68         53,532.08           General Journal         10/02/2024 4988         Usion Ins premium 2024-10         1-1,896.02         38,643.73           General Journal         10/02/2024 4988         Life disability Ins premium 2024-10         -1,976.62         38,643.73           Deposit         10/02/2024 4988         MX Merchant Fee payment 2024-09         -3,357.01         28,369.70           Deposit         10/03/2024         Deposit         3,647.70         31,957.44           Deposit         10/03/2024         Deposit         2,600.00         148,152.52           Transfer         10/03/2024         Funds Transfer         276,000         148,152.52           Deposit         10/03/2024         Funds Transfer         786,000.00         60,457.44           Deposit         10/04/2024         Funds Transfer         786,000.00         60,457.44           Deposit         10/04/2024         Funds Transfer         786,000.00         60,457.44           Deposit         10/04/2024         Funds Transfer         786,000.00         60,457.44           Deposit         10/04/2	Deposit	10/01/2024			Deposit	12,490.27	229,229.67	
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Deposit	General Journal	10/02/2024 49	88		Life disability Ins premium 2024-10	-5,997.91	30,666.79	
Deposit         10/03/2024         Leposit         2,500.00         34,457.44           Transfer         10/03/2024         Funds Transfer         -216,000.00         -181,542.55           Transfer         10/03/2024         Funds Transfer         -216,000.00         604,457.44           Deposit         10/04/2024         1633         Geneview Marsh Design Group         Client subcontractor         -200.00         604,257.44           Deposit         10/04/2024         153.196.91         657,454.35         667,454.35           Deposit         10/04/2024         -200.00         604,257.44         667,454.35           Deposit         10/04/2024         -300.00         667,454.35         667,454.35           Deposit         10/07/2024         -490.112.09         289,497.61         677,651.03	General Journal	10/02/2024 49	94		MX Merchant Fee payment 2024-09	-2,357.01	28,309.78	
Transfer         10/03/2024         Funds Transfer         216,000.00         -181,542.55           Transfer         10/03/2024         Funds Transfer         766,000.00         604,677.46           Bill Pmt-Check         10/04/2024 16533         Geneview Marsh Design Group         Client subcontractor         200.00         604,677.44           Deposit         10/04/2024         Deposit         1122,155.98         779,610.33           General Journal         10/04/2024         495.9         Deposit         Net Pay PPE 9/30/24         490,112.69         289,497.66           Deposit         10/07/2024         495.9         Deposit         10/07/2024         490,112.69         289,497.66           Deposit         10/07/2024         495.9         Deposit         10/07/2024         490,112.69         289,497.66           Deposit         10/07/2024         401         Abila         Mile P - client software         1,455.66         306,206.22           Bill Pmt-Check         10/07/2024         ACH         Abila         Abila         499,701 Tax and Fees PPE 9/30/24         1,393,36.66         166,820.55           Bill Pmt-Check         10/07/2024         ACH         Bobil Wilberhorst         Expense Reimbursement         1,069,68         165,750.87           Bill	Deposit	10/03/2024			Deposit	3,647.70	31,957.48	
Transfer         10/03/2024         Funds Transfer         786,000.00         604,457.44           Bill Pmt -Check         10/04/2024         16533         Genevieve Marsh Design Group         Client subcontractor         2200.00         604,257.44           Deposit         10/04/2024         Deposit         53,196.91         657,454.33           General Journal         10/04/2024         Poposit         122,155.98         779,610.33           General Journal         10/04/2024         Poposit         490,112.69         289,497.64           Deposit         10/07/2024         Poposit         17,140.44         306,688.12           Deposit         10/07/2024         Poposit         11,023.75         307,661.81           Bill Pmt -Check         10/07/2024         ACH         Abila         MIP - client software         11,455.66         306,622.55           Bill Pmt -Check         10/07/2024         ACH         Bobbi Wibbenhorst         Expense Reimbursement         1-1,093.78         166,705.88           Bill Pmt -Check         10/07/2024         ACH         Deposit         Expense Reimbursement         -1,096.88         165,750.81           Bill Pmt -Check         10/07/2024         ACH         Justin Stephenson         Expense Reimbursement         -262.14	Deposit	10/03/2024			Deposit	2,500.00	34,457.48	
Sell Pmt - Check   10/04/2024   16533   Genevieve Marsh Design Group   Deposit   Deposit   10/04/2024   53,196.91   657,454.35   659,196.91   65	Transfer	10/03/2024			Funds Transfer	-216,000.00	-181,542.52	
Deposit	Transfer	10/03/2024			Funds Transfer	786,000.00	604,457.48	
Deposit   10/04/2024   4959   Net Pay PPE 9/30/24   4959   10/07/2024   4959   Deposit   10/07/2024   11/023/75   307/661/85   4959   10/07/2024   4050   Deposit   10/07/2024   4050   Deposit   10/07/2024   4050   Payroll Tax and Fees PPE 9/30/24   139,385.66   166,820.55   368,20.55   368,20.55   368,20.55   369,20.62	Bill Pmt -Check	10/04/2024 16	533	Genevieve Marsh Design Group	Client subcontractor	-200.00	604,257.48	
General Journal         10/04/2024 4959         Net Pay PPE 9/30/24         499,112.69         289,497.64           Deposit         10/07/2024         Deposit         17,140.44         306,638.12           Deposit         10/07/2024         Ablia         MIP - client software         1,023.75         307,661.87           Bill Pmt - Check         10/07/2024 ACH         Ablia         MIP - client software         1,139,385.66         306,205.27           General Journal         10/07/2024 ACH         Bobbi Wibbenhorst         Expense Reimbursement         1,093,385.66         166,820.55           Bill Pmt - Check         10/07/2024 ACH         Bobbi Wibbenhorst         Expense Reimbursement         -362.10         165,388.77           Bill Pmt - Check         10/07/2024 ACH         Denise Silva         Expense Reimbursement         -362.10         165,388.75           Bill Pmt - Check         10/07/2024 ACH         Julia Erdkamp         Expense Reimbursement         -894.68         163,3867.99           Bill Pmt - Check         10/07/2024 ACH         Justin Stephenson         Expense Reimbursement         -468.37         163,389.56           Bill Pmt - Check         10/07/2024 ACH         Karen Raponetti         Expense Reimbursement         -62.99.2         162,769.66           Bill Pmt - Check <td< td=""><td>Deposit</td><td>10/04/2024</td><td></td><td></td><td>Deposit</td><td>53,196.91</td><td>657,454.39</td></td<>	Deposit	10/04/2024			Deposit	53,196.91	657,454.39	
Deposit	Deposit	10/04/2024			Deposit	122,155.98	779,610.37	
Deposit         10/07/2024         ACH         Abila         Deposit         1,023.75         307,661.88           Bill Pmt - Check         10/07/2024         ACH         Abila         MIP - client software         -1,455.66         306,206.2°           General Journal         10/07/2024         4960         Payroll Tax and Fees PPE 9/30/24         -139,385.66         166,820.56           Bill Pmt - Check         10/07/2024         ACH         Bobbi Wibbenhorst         Expense Reimbursement         -1,069.68         165,750.87           Bill Pmt - Check         10/07/2024         ACH         Denise Silva         Expense Reimbursement         -362.10         165,388.77           Bill Pmt - Check         10/07/2024         ACH         Gary Petersen         Expense Reimbursement         -626.14         164,762.66           Bill Pmt - Check         10/07/2024         ACH         Justin Stephenson         Expense Reimbursement         -689.46         163,867.96           Bill Pmt - Check         10/07/2024         ACH         Karen Raponetti         Expense Reimbursement         -629.92         162,769.67           Bill Pmt - Check         10/07/2024         ACH         MJ Brown         Expense Reimbursement         -392.71         162,366.40           Bill Pmt - Check         10/07/2024	General Journal	10/04/2024 49	59		Net Pay PPE 9/30/24	-490,112.69	289,497.68	
Sill Pmt - Check   10/07/2024   ACH   Abila   MIP - client software   -1,455.66   306,206.22	Deposit	10/07/2024			Deposit	17,140.44	306,638.12	
General Journal         10/07/2024 4960         Payroll Tax and Fees PPE 9/30/24         -139,385.66         166,820.55           Bill Pmt -Check         10/07/2024 ACH         Bobbi Wibbenhorst         Expense Reimbursement         -1,069.68         165,750.83           Bill Pmt -Check         10/07/2024 ACH         Denise Silva         Expense Reimbursement         -362.10         165,388.73           Bill Pmt -Check         10/07/2024 ACH         Gary Petersen         Expense Reimbursement         -626.14         164,762.63           Bill Pmt -Check         10/07/2024 ACH         Julia Erdkamp         Expense Reimbursement         -894.68         163,867.93           Bill Pmt -Check         10/07/2024 ACH         Justin Stephenson         Expense Reimbursement         -629.92         162,769.60           Bill Pmt -Check         10/07/2024 ACH         Lazof, Glenn         Expense Reimbursement         -10.55         162,759.10           Bill Pmt -Check         10/07/2024 ACH         MJ Brown         Expense Reimbursement         -392.71         162,366.40           Bill Pmt -Check         10/07/2024 ACH         MJ Brown         Expense Reimbursement         -392.71         162,366.40           Bill Pmt -Check         10/07/2024 ACH         ThuyTein Nguyen         Expense Reimbursement         -734.28         161,632.12	Deposit	10/07/2024			Deposit	1,023.75	307,661.87	
Eil Pmt - Check   10/07/2024   ACH   Bobbi Wibbenhorst   Expense Reimbursement   -1,069,68   165,750,88   1	Bill Pmt -Check	10/07/2024 AC	CH	Abila	MIP - client software	-1,455.66	306,206.21	
Bill Pmt - Check   10/07/2024 ACH   Denise Silva   Expense Reimbursement   -362.10   165,388.77	General Journal	10/07/2024 49	60		Payroll Tax and Fees PPE 9/30/24	-139,385.66	166,820.55	
Bill Pmt - Check   10/07/2024   ACH   Gary Petersen   Expense Reimbursement   -626.14   164,762.63	Bill Pmt -Check	10/07/2024 AC	CH	Bobbi Wibbenhorst	Expense Reimbursement	-1,069.68	165,750.87	
Bill Pmt - Check       10/07/2024 ACH       Julia Erdkamp       Expense Reimbursement       -894.68       163,867.98         Bill Pmt - Check       10/07/2024 ACH       Justin Stephenson       Expense Reimbursement       -468.37       163,399.58         Bill Pmt - Check       10/07/2024 ACH       Karen Raponetti       Expense Reimbursement       -629.92       162,769.66         Bill Pmt - Check       10/07/2024 ACH       Lazof, Glenn       Expense Reimbursement       -10.55       162,759.1°         Bill Pmt - Check       10/07/2024 ACH       MJ Brown       Expense Reimbursement       -392.71       162,366.40         Bill Pmt - Check       10/07/2024 ACH       ThuyTein Nguyen       Expense Reimbursement       -734.28       161,632.12         Bill Pmt - Check       10/07/2024 ACH       Yogesh Patel       Expense Reimbursement       -2,897.74       158,734.38         Check       10/07/2024 839       California State Disbursement Unit       APS payroll disbursement       -126.00       158,608.38         Check       10/07/2024 840       California State Disbursement Unit       APS payroll disbursement       -150.00       158,364.38         Check       10/07/2024 841       Franchise Tax Board       APS payroll disbursement       -746.53       157,467.88         Deposit       10/07/	Bill Pmt -Check	10/07/2024 AC	CH	Denise Silva	Expense Reimbursement	-362.10	165,388.77	
Bill Pmt - Check 10/07/2024 ACH Justin Stephenson Expense Reimbursement -468.37 163,399.58   Bill Pmt - Check 10/07/2024 ACH Karen Raponetti Expense Reimbursement -629.92 162,769.66   Bill Pmt - Check 10/07/2024 ACH Lazof, Glenn Expense Reimbursement -10.55 162,759.17   Bill Pmt - Check 10/07/2024 ACH MJ Brown Expense Reimbursement -392.71 162,366.40   Bill Pmt - Check 10/07/2024 ACH ThuyTein Nguyen Expense Reimbursement -734.28 161,632.12   Bill Pmt - Check 10/07/2024 ACH Yogesh Patel Expense Reimbursement -2,897.74 158,734.38   Check 10/07/2024 839 California State Disbursement Unit APS payroll disbursement -126.00 158,608.38   Check 10/07/2024 840 California State Disbursement Unit APS payroll disbursement -244.00 158,364.38   Check 10/07/2024 841 Franchise Tax Board APS payroll disbursement -746.53 157,467.88   Deposit 10/07/2024 842 MiSDU APS payroll disbursement -746.53 157,467.88   Deposit 10/07/2024 842 Deposit 18,735.57 176,203.42   Deposit 10/07/2024 Deposit 18,735.57 176	Bill Pmt -Check	10/07/2024 AC	CH	Gary Petersen	Expense Reimbursement	-626.14	164,762.63	
Bill Pmt -Check 10/07/2024 ACH Karen Raponetti Expense Reimbursement -629.92 162,769.66 Bill Pmt -Check 10/07/2024 ACH Lazof, Glenn Expense Reimbursement -10.55 162,759.11 Bill Pmt -Check 10/07/2024 ACH MJ Brown Expense Reimbursement -392.71 162,366.40 Bill Pmt -Check 10/07/2024 ACH ThuyTein Nguyen Expense Reimbursement -734.28 161,632.12 Bill Pmt -Check 10/07/2024 ACH Yogesh Patel Expense Reimbursement -2,897.74 158,734.38 Check 10/07/2024 839 California State Disbursement Unit APS payroll disbursement -126.00 158,608.38 Check 10/07/2024 840 California State Disbursement Unit APS payroll disbursement -244.00 158,364.38 Check 10/07/2024 841 Franchise Tax Board APS payroll disbursement -150.00 158,214.38 Check 10/07/2024 842 MiSDU APS payroll disbursement -746.53 157,467.88 Deposit 10/07/2024 842 MiSDU Deposit 18,735.57 176,203.42	Bill Pmt -Check	10/07/2024 AC	CH	Julia Erdkamp	Expense Reimbursement	-894.68	163,867.95	
Bill Pmt -Check         10/07/2024 ACH         Lazof, Glenn         Expense Reimbursement         -10.55         162,759.17           Bill Pmt -Check         10/07/2024 ACH         MJ Brown         Expense Reimbursement         -392.71         162,366.40           Bill Pmt -Check         10/07/2024 ACH         ThuyTein Nguyen         Expense Reimbursement         -734.28         161,632.12           Bill Pmt -Check         10/07/2024 ACH         Yogesh Patel         Expense Reimbursement         -2,897.74         158,734.38           Check         10/07/2024 839         California State Disbursement Unit         APS payroll disbursement         -126.00         158,608.38           Check         10/07/2024 840         California State Disbursement Unit         APS payroll disbursement         -244.00         158,364.38           Check         10/07/2024 841         Franchise Tax Board         APS payroll disbursement         -150.00         158,214.38           Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.85           Deposit         10/07/2024         18,735.57         176,203.42	Bill Pmt -Check	10/07/2024 AC	CH	Justin Stephenson	Expense Reimbursement	-468.37	163,399.58	
Bill Pmt -Check         10/07/2024 ACH         MJ Brown         Expense Reimbursement         -392.71         162,366.40           Bill Pmt -Check         10/07/2024 ACH         ThuyTein Nguyen         Expense Reimbursement         -734.28         161,632.12           Bill Pmt -Check         10/07/2024 ACH         Yogesh Patel         Expense Reimbursement         -2,897.74         158,734.38           Check         10/07/2024 839         California State Disbursement Unit         APS payroll disbursement         -126.00         158,608.38           Check         10/07/2024 840         California State Disbursement Unit         APS payroll disbursement         -244.00         158,364.38           Check         10/07/2024 841         Franchise Tax Board         APS payroll disbursement         -150.00         158,214.38           Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.88           Deposit         10/07/2024         10/07/2024         18,735.57         176,203.42	Bill Pmt -Check	10/07/2024 AC	CH	Karen Raponetti	Expense Reimbursement	-629.92	162,769.66	
Bill Pmt -Check         10/07/2024 ACH         ThuyTein Nguyen         Expense Reimbursement         -734.28         161,632.12           Bill Pmt -Check         10/07/2024 ACH         Yogesh Patel         Expense Reimbursement         -2,897.74         158,734.38           Check         10/07/2024 839         California State Disbursement Unit         APS payroll disbursement         -126.00         158,608.38           Check         10/07/2024 840         California State Disbursement Unit         APS payroll disbursement         -244.00         158,364.38           Check         10/07/2024 841         Franchise Tax Board         APS payroll disbursement         -150.00         158,214.38           Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.88           Deposit         10/07/2024         Beposit         10/07/2024         18,735.57         176,203.42	Bill Pmt -Check	10/07/2024 AC	CH	Lazof, Glenn	Expense Reimbursement	-10.55	162,759.11	
Bill Pmt -Check         10/07/2024 ACH         Yogesh Patel         Expense Reimbursement         -2,897.74         158,734.38           Check         10/07/2024 839         California State Disbursement Unit         APS payroll disbursement         -126.00         158,608.38           Check         10/07/2024 840         California State Disbursement Unit         APS payroll disbursement         -244.00         158,364.38           Check         10/07/2024 841         Franchise Tax Board         APS payroll disbursement         -150.00         158,214.38           Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.88           Deposit         10/07/2024         Beposit         18,735.57         176,203.42	Bill Pmt -Check	10/07/2024 AC	CH	MJ Brown	Expense Reimbursement	-392.71	162,366.40	
Check         10/07/2024 839         California State Disbursement Unit         APS payroll disbursement         -126.00         158,608.38           Check         10/07/2024 840         California State Disbursement Unit         APS payroll disbursement         -244.00         158,364.38           Check         10/07/2024 841         Franchise Tax Board         APS payroll disbursement         -150.00         158,214.38           Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.88           Deposit         10/07/2024         Deposit         18,735.57         176,203.42	Bill Pmt -Check	10/07/2024 AC	CH	ThuyTein Nguyen	Expense Reimbursement	-734.28	161,632.12	
Check         10/07/2024 840         California State Disbursement Unit         APS payroll disbursement         -244.00         158,364.38           Check         10/07/2024 841         Franchise Tax Board         APS payroll disbursement         -150.00         158,214.38           Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.88           Deposit         10/07/2024         Deposit         18,735.57         176,203.42	Bill Pmt -Check	10/07/2024 AC	CH	Yogesh Patel	Expense Reimbursement	-2,897.74	158,734.38	
Check         10/07/2024 841         Franchise Tax Board         APS payroll disbursement         -150.00         158,214.38           Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.88           Deposit         10/07/2024         Deposit         18,735.57         176,203.42	Check	10/07/2024 83	9	California State Disbursement Unit	APS payroll disbursement	-126.00	158,608.38	
Check         10/07/2024 842         MiSDU         APS payroll disbursement         -746.53         157,467.85           Deposit         10/07/2024         Deposit         18,735.57         176,203.42	Check	10/07/2024 84	0	California State Disbursement Unit	APS payroll disbursement	-244.00	158,364.38	
Deposit 10/07/2024 Deposit 18,735.57 176,203.42	Check	10/07/2024 84	1	Franchise Tax Board	APS payroll disbursement	-150.00	158,214.38	
	Check	10/07/2024 84	2	MiSDU	APS payroll disbursement	-746.53	157,467.85	
Deposit 10/07/2024 Deposit 7,350.00 183,553.42	Deposit	10/07/2024			Deposit	18,735.57	176,203.42	
	Deposit	10/07/2024			Deposit	7,350.00	183,553.42	

	Туре	Date Num	Name	Memo	Amount	Balance
General Journal         100802024 4086         401 a Emprower contributions PPE 9/3024         72,489.8         107,405.8           General Journal         100902204 4096         55 Admin Fee Pergment 2024-00         -30.00         64,030.8           General Journal         100902204 4096         FSA Admin Fee Pergment 2024-00         -5,670.76         88,967.20           General Journal         1010/2024         -5,670.76         89,972.20         10,980.20         5,670.76         89,972.20         10,980.20         10,980.20         5,670.76         89,972.20         10,980.20	Bill Pmt -Check	10/08/2024 ACH	Brad Gross	Expense Reimbursement	-1,257.13	182,296.29
Central Journal 1008/2014/495         457b Empower contributions PPE 93024         42,848.91         64,837.98           Central Journal 1009/2014/495         158A Admin Fee Payment 2024-09         300.10         64,857.98           Deposit 1010/2014         1010/2012/495         0eposit 1010/2014         5,715.00         84,807.00           Deposit 1011/2012/4         1010/2012/4         0eposit 2011/2014         300.00         91,085.88           General Journal 1011/2012/4         1011/2012/4         Deposit 2011/2014         300.00         91,085.88           General Journal 1011/2012/4         1011/2012/4         Deposit 34,770         11,700.00         98,085.88           General Journal 1011/2014/4         1011/2012/4         Deposit 2011/2014/9         1,770.00         98,085.88           General Journal 1011/2014/4         1011/2014/4         Oeposit 32,000         13,477.00         127,270.80           General Journal 1011/2014/4         1011/2014/4         Oeposit 32,000         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.10         101,270.1	Bill Pmt -Check	10/08/2024 ACH	Josh Metz	Expense Reimbursement	-2,450.36	179,845.93
General Journal         1009/2002 4995         FSA Admin Fee Payment 2024-09         -300,00         86,837/20           General Journal         1009/2002 4995         FSA Contribution PPE 9700/24         5,670.76         85,897/20           Deposit         1010/2002 4         1010/2002 4         6,90.81         30,90.80         31,93.85           General Journal         1010/2002 4         1010/2002 4         1010/2002 4         10,90.80         31,93.85           General Journal         1011/2002 4         1011/2002 4         1011/2002 4         10,90.81         31,90.80           Bill Prin Check         1011/2002 4         1011/2002 4         10,90.91         31,90.81         31,97.00         31,90.80           Bill Prin Check         1011/2002 4         1011/2002 4         10,90.91         10,90.91         31,90.90 <td>General Journal</td> <td>10/08/2024 4958</td> <td></td> <td>401a Empower contributions PPE 9/30/24</td> <td>-72,438.94</td> <td>107,406.99</td>	General Journal	10/08/2024 4958		401a Empower contributions PPE 9/30/24	-72,438.94	107,406.99
Ceneral Journal Depoit         10/10/2024         FSA Contribution PPE 9/30/24         5,810,80         58,807,20         26,903 (1),000,20         45,807,30         45,807,30         5,113,80         45,807,30         5,113,80         6,113,80 <t< td=""><td>General Journal</td><td>10/08/2024 4958</td><td></td><td>457b Empower contributions PPE 9/30/24</td><td>-42,468.91</td><td>64,938.08</td></t<>	General Journal	10/08/2024 4958		457b Empower contributions PPE 9/30/24	-42,468.91	64,938.08
Deposit         1010/2024         Ceposit         1010/2024         Ceposit         26,4515 legosit         26,958 legosit         26,	General Journal	10/09/2024 4995		FSA Admin Fee Payment 2024-09	-300.10	64,637.98
Deposit         10102024         Deposit         26,151 g         91,000,000         20,000,000	General Journal	10/09/2024 4996		FSA contribution PPE 9/30/24	-5,670.78	58,967.20
Opcosit         01/02/024         Semental Journal 10/10/0204 4989         10/10/0204 4989         38,905,88           Opcosit         10/11/2024         Ceposit         01/11/2024         Seposit         11/11/2024         25,273,98         25,273,28	Deposit	10/10/2024		Deposit	5,713.50	64,680.70
General Journal         10/10/2024 48881         APS Payroll Foe Payment 2024-09         1,700.21         89,805.88           Deposit         10/11/2024         Ceposit         6,119.28         95,724.98         95,724.90         95,724.90         95,724.90         92,729.70         92,	Deposit	10/10/2024		Deposit	26,415.19	91,095.89
Opposit         10/11/2024         Deposit         6,119.28         95,724.80           Deposit         10/11/2024         Opposit         31,477.00         127,201.90           Bill Phrt - Check         10/14/2024 ACH         City of Ridgerest         Cochee 2024 Rent         30,00         218,018.90           Deposit         10/15/2024         Deposit         276,276.80         485,018.00           Deposit         10/15/2024         Deposit         80,121.53         486,501.80           Deposit         10/16/2024         Perposit         11,000.00         367,862.72           Transfer         10/18/2024         Perposit         20,971.30         885,624.02           Deposit         10/18/2024         Perposit         20,971.30         885,624.02           Deposit         10/18/2024         Perposit         20,971.30         885,624.02           Bill Phrt - Check         10/12/2024         Rodrood Public Law LLP         Legal Services         4,500.00         90,334.81           Bill Phrt - Check         10/21/2024         Rodrood Public Law LLP         Legal Services         4,500.00         1,764,144.22           General Juani B         10/21/2024         Rodrood Public Law LLP         Legal Services         4,500.00         1,764,144.22	Deposit	10/10/2024		Deposit	300.00	91,395.89
Opposit         01/11/2024         Clity of Ridgecrest         Deposit         31,477.00         217,201.90           Bill Prin-Cheek         10/14/2024 ACH         City of Ridgecrest         October 2024 Rent         -300.00         125,901.96           Deposit         10/15/2024         - Poposit         301.21         348,501.91           Deposit         10/16/2024         - Composit         13,350.83         498,502.72           Deposit         10/16/2024         - Poposit         180,000.00         678,652.72           Deposit         10/16/2024         - Poposit         206,971.33         898,652.72           Deposit         10/18/2024         - Poposit         206,971.30         885,624.00           Deposit         10/18/2024         MSD Strategies         206,971.30         885,624.00           Bill Prin-Check         10/21/2024         Medwoof Public Law, LLP         Legal Services         4,500.00         907,841.11           Bill Prin-Check         10/21/2024         Scott N. Kivel         Legal Litigation         25,770.34         870,754.42           General Journal         10/21/2024         Scott N. Kivel         Legal Services         4,800.00         1,616.42           Bill Prin-Check         10/22/2024 ACH         Ashley Metzger	General Journal	10/10/2024 4989		APS Payroll Fee Payment 2024-09	-1,790.21	89,605.68
Bill Pmt -Check         01/14/2024 ACH         City of Ridgecrest         October 2024 Rent	Deposit	10/11/2024		Deposit	6,119.28	95,724.96
Deposit         10/15/2024         Leposit         278,278,58         405,180,78           Deposit         10/15/2024         Deposit         80,121,33         485,301,80           Deposit         10/16/2024         Deposit         13,350,83         489,852,72           Transfer         10/17/2024         Funds Transfer         180,000,00         678,652,72           Deposit         10/18/2024         Deposit         26,971,30         885,624,02           Deposit         10/18/2024         JMSb Strategies         Professional Services         4,500,00         907,348,11           Bill Pmt -Check         10/21/2024         Redwood Public Law, LLP         Legal Services         4,500,00         903,348,11           Bill Pmt -Check         10/21/2024         Scott N. Kivel         Legal Signation         25,770,30         380,524,70           Poposit         10/21/2024         Scott N. Kivel         Legal Signation         25,770,30         380,524,70           Bill Pmt -Check         10/21/2024         Scott N. Kivel         Legal Signation         25,770,30         380,524,70           Bill Pmt -Check         10/21/2024 ACH         Ashley Metzger         Expense Reimbursement         450,40         22,725,900,12           Bill Pmt -Check         10/22/2024 AC	Deposit	10/11/2024		Deposit	31,477.00	127,201.96
Opposit         10/15/2024         Ceposit         08/16/2024         Assistance         48/8,501.89         48/8,501.78         48/8,501.78         48/8,652.72         72	Bill Pmt -Check	10/14/2024 ACH	City of Ridgecrest	October 2024 Rent	-300.00	126,901.96
Opeosit         01/61/2024         Deposit         13,350.83         496,652.72           Transfer         10/17/2024         Funds Transfer         180,000.00         678,652.72           Deposit         10/18/2024         20,000.00         303,848.11         22,224.00         890,848.11           Bill Pmt -Check         10/21/2024         JMSb Strategies         Professional Services         -4,500.00         903,348.11           Bill Pmt -Check         10/21/2024         Redwood Public Law, LLP         Legal Etigation         -6,823.32         389,524.79           Bill Pmt -Check         10/21/2024         Redwood Public Law, LLP         Legal Services         -6,823.32         389,524.79           Bill Pmt -Check         10/21/2024         Redwood Public Law, LLP         Legal Etigation         -25,770.34         487,075.44           Bill Pmt -Check         10/21/2024         Funds Transfer         1,063,387.71         1,267,602.47           Bill Pmt -Check         10/21/2024 4090         Redwood Public Law, LLP         Expense Reimbursement         -562.32         1,275,960.15           Bill Pmt -Check         10/22/2024 ACH         Christin Siliz         Expense Reimbursement         -151.46         1,275,960.15           Bill Pmt -Check         10/22/2024 ACH         Christin Siliz	Deposit	10/15/2024		Deposit	278,278.58	405,180.54
Transfer         10/17/2024         Funds Transfer         180,000.00         678,652.72           Deposit         10/18/2024         206,971.30         885,624.02           Deposit         10/18/2024         206,971.30         885,624.02           Deposit         10/18/2024         22,224.09         907,848.11           Bill Pmt-Check         10/21/2024         Redwood Public Law, LLP         Legal Services         4,682.32         806,524.79           Bill Pmt-Check         10/21/2024         Scott N. Kivel         Legal Litigation         25,770.34         807,754.45           Deposit         10/21/2024         Scott N. Kivel         Legal Litigation         25,770.34         870,754.45           Deposit         10/21/2024         Scott N. Kivel         Legal Services         1,026.02         1,026.50         1,026.50         1,027.60<	Deposit	10/15/2024		Deposit	80,121.35	485,301.89
Opposit         10/18/2024         Deposit         206,971.30         885,624.02           Opposit         10/18/2024         JMSb Strategies         Professional Services         4,500.00         903,484.11           Bill Pmt -Check         10/21/2024         Redwood Public Law, LLP         Legal Services         6,823.32         896,524.70           Bill Pmt -Check         10/21/2024         Redwood Public Law, LLP         Legal Litigation         25,770.34         870,754.45           Deposit         10/21/2024         Scott N. Kivel         Legal Litigation         25,770.34         870,754.45           Deposit         10/21/2024         Scott N. Kivel         Deposit         1,055,389.77         1,266,144.22           General Journal         10/21/2024         Funds Transfer         1,202,2024         469,641.75         1,276,502.47           Bill Pmt -Check         10/22/2024 ACH         Ashley Metzger         Expense Reimbursement         942.32         1,275,808.69           Bill Pmt -Check         10/22/2024 ACH         Christine Sliz         Expense Reimbursement         975,808.69           Bill Pmt -Check         10/22/2024 ACH         Joil Acvedo         Expense Reimbursement         973,640.41           Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense	Deposit	10/16/2024		Deposit	13,350.83	498,652.72
Deposit         10/18/2024         JMSb Strategies         Professional Services         4,500,00         907,848.11           Bill Pmt-Check         10/21/2024         JMSb Strategies         Professional Services         4,500,00         903,348.11           Bill Pmt-Check         10/21/2024         Redwood Public Law, LLP         Legal Etrigation         25,770,34         870,754.45           Bill Pmt-Check         10/21/2024         Scott N. Kivel         Legal Litigation         25,777,034         870,754.45           Deposit         10/21/2024         Scott N. Kivel         Deposit         1,055,389,77         1,926,144.22           Transfer         10/21/2024         Legal Etrigation         25,770,34         870,754.45           General Journal         10/21/2024         Legal Etrigation         1,926,144.22         1,726,002.47           Bill Pmt-Check         10/21/2024 ACH         Ashley Metzger         Expense Reimbursement         469,641.75         1,275,600.15           Bill Pmt-Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         473.13         1,275,268.65           Bill Pmt-Check         10/22/2024 ACH         Joel Acvedo         Expense Reimbursement         473.13         1,275,268.65           Bill Pmt-Check         10/22/2024 ACH         <	Transfer	10/17/2024		Funds Transfer	180,000.00	678,652.72
Bil Pmt - Check         10/21/2024         JMSb Strategies         Professional Services         4,500.0         903,481.11           Bil Pmt - Check         10/21/2024         Redwood Public Law, LLP         Legal Services         -6,823.32         896,524.79           Bil Pmt - Check         10/21/2024         Scott N. Kivel         Legal Litigation         -25,770.34         870,754.45           Deposit         10/21/2024         Scott N. Kivel         Deposit         1,555,889.77         1,256,444.22           General Journal         10/21/2024         Services         Funds Transfer         -180,000.00         1,746,144.22           General Journal         10/21/2024 ACH         Ashley Metzger         Expense Reimbursement         -542.32         1,275,600.75           Bill Pmt - Check         10/22/2024 ACH         Christine Sliz         Expense Reimbursement         -151.46         1,275,808.09           Bill Pmt - Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,280.80           Bill Pmt - Check         10/22/2024 ACH         Jose Acevedo         Expense Reimbursement         -1,627.92         1,273,400.40           Bill Pmt - Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,658.23         1,271,171.76	Deposit	10/18/2024		Deposit	206,971.30	885,624.02
Bill Pmt - Check         10/21/2024         Redwood Public Law, LLP         Legal Services         -6.823.3         896,524.79           Bill Pmt - Check         10/21/2024         Scott N. Kivel         Legal Litigation         -25,770.34         870,754.45           Deposit         10/21/2024         10/25,0024         10,905,144.22         10,905,144.22           Transfer         10/21/2024         -100,000.00         1,746,144.22           General Journal         10/21/2024 4999         -8 Ashey Metzger         Expense Reimbursement         -542.32         1,275,960.15           Bill Pmt - Check         10/22/2024 ACH         Ashley Metzger         Expense Reimbursement         -542.32         1,275,806.69           Bill Pmt - Check         10/22/2024 ACH         Christine Sliz         Expense Reimbursement         -67.00         1,275,741.69           Bill Pmt - Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt - Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -1,657.92         1,272,731.60           Bill Pmt - Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,657.92         1,271,271.71           Bill Pmt - Check         10/22	Deposit	10/18/2024		Deposit	22,224.09	907,848.11
Bill Pmt-Check         10/21/2024         Scott N. Kivel         Legal Litigation         -25,770.34         870,754.45           Deposit         10/21/2024         1,055,389.77         1,926,144.22           Transfer         10/21/2024         -180,000.00         1,746,144.22           General Journal         10/21/2024 499         -180 by Per 10/15/24         469,641.75         1,275,080.70           Bill Pmt-Check         10/22/2024 ACH         Ashley Metzger         Expense Reimbursement         -542.32         1,275,080.80           Bill Pmt-Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -67.00         1,275,080.80           Bill Pmt-Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -67.00         1,275,080.80           Bill Pmt-Check         10/22/2024 ACH         Dissip Villasenor         Expense Reimbursement         -67.00         1,275,268.56           Bill Pmt-Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -1.627.92         1,273,40.60           Bill Pmt-Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -7.00         1,271,271.70           Bill Pmt-Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement <td>Bill Pmt -Check</td> <td>10/21/2024</td> <td>JMSb Strategies</td> <td>Professional Services</td> <td>-4,500.00</td> <td>903,348.11</td>	Bill Pmt -Check	10/21/2024	JMSb Strategies	Professional Services	-4,500.00	903,348.11
Deposit         10/21/2024         Deposit         1,055,389.77         1,926,144.22           Transfer         10/21/2024         Funds Transfer         -180,000.00         1,746,144.22           General Journal         10/21/2024 4990         Net Pay PPE 10/15/24         -469,641.75         1,276,502.47           Bill Pmt -Check         10/22/2024 ACH         Ashley Metzger         Expense Reimbursement         -542.32         1,275,808.69           Bill Pmt -Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -67.00         1,275,808.69           Bill Pmt -Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.69           Bill Pmt -Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.69           Bill Pmt -Check         10/22/2024 ACH         Joel Acevedo         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -55.44         1,271,217.76           Bill Pmt -Check         10/22/2024 ACH<	Bill Pmt -Check	10/21/2024	Redwood Public Law, LLP	Legal Services	-6,823.32	896,524.79
Transfer         10/21/2024         Funds Transfer         -180,000.00         1,746,144.22           General Journal         10/21/2024 4990         Net Pay PPE 10/15/24         -469,641.75         1,276,502.47           Bill Pmt -Check         10/22/2024 ACH         Ashley Metzger         Expense Reimbursement         -542.32         1,275,960.15           Bill Pmt -Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -151.46         1,275,808.69           Bill Pmt -Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -67.00         1,275,741.69           Bill Pmt -Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.69           Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -1,657.92         1,273,640.64           Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt -Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,658.23         1,271,271.70           Bill Pmt -Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -54.14         1,271,271.71	Bill Pmt -Check	10/21/2024	Scott N. Kivel	Legal Litigation	-25,770.34	870,754.45
General Journal         10/21/2024 4990         Net Pay PPE 10/15/24         469,641.75         1,276,502.47           Bill Pmt - Check         10/22/2024 ACH         Ashley Metzger         Expense Reimbursement         -542.32         1,275,960.15           Bill Pmt - Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -151.46         1,275,808.69           Bill Pmt - Check         10/22/2024 ACH         Christine Sliz         Expense Reimbursement         -67.00         1,275,741.69           Bill Pmt - Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.56           Bill Pmt - Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt - Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt - Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -54.14         1,271,271.76           Bill Pmt - Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -54.14         1,270,714.78           Bill Pmt - Check         10/22/2024 ACH         Mikie Tombakian         Expense Reimbursement         -24.39.79	Deposit	10/21/2024		Deposit	1,055,389.77	1,926,144.22
Bill Pmt - Check         10/22/2024 ACH         Ashley Metzger         Expense Reimbursement         -542.32         1,275,960.15           Bill Pmt - Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -151.46         1,275,808.69           Bill Pmt - Check         10/22/2024 ACH         Christine Sliz         Expense Reimbursement         -67.00         1,275,741.69           Bill Pmt - Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.56           Bill Pmt - Check         10/22/2024 ACH         Joel Acevedo         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt - Check         10/22/2024 ACH         Usin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt - Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -54.14         1,271,271.76           Bill Pmt - Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -54.14         1,271,217.76           Bill Pmt - Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -24.49         1,270,669.89           Bill Pmt - Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement	Transfer	10/21/2024		Funds Transfer	-180,000.00	1,746,144.22
Bill Pmt -Check         10/22/2024 ACH         Carrie Rogers         Expense Reimbursement         -151.46         1,275,808.69           Bill Pmt -Check         10/22/2024 ACH         Christine Sliz         Expense Reimbursement         -67.00         1,275,741.69           Bill Pmt -Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.56           Bill Pmt -Check         10/22/2024 ACH         Joel Acevedo         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt -Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -563.23         1,271,217.76           Bill Pmt -Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -54.14         1,271,217.76           Bill Pmt -Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -44.89         1,270,669.89           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement	General Journal	10/21/2024 4990		Net Pay PPE 10/15/24	-469,641.75	1,276,502.47
Bill Pmt -Check         10/22/2024 ACH         Christine Sliz         Expense Reimbursement         -67.00         1,275,741.69           Bill Pmt -Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.56           Bill Pmt -Check         10/22/2024 ACH         Joel Acevedo         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt -Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,658.23         1,271,271.90           Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -54.14         1,270,714.78           Bill Pmt -Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -502.98         1,270,714.78           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt -Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -2,243.75         1,268,202.10           Bill Pmt -Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement	Bill Pmt -Check	10/22/2024 ACH	Ashley Metzger	Expense Reimbursement	-542.32	1,275,960.15
Bill Pmt -Check         10/22/2024 ACH         Daisy Villasenor         Expense Reimbursement         -473.13         1,275,268.56           Bill Pmt -Check         10/22/2024 ACH         Joel Acevedo         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt -Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,658.23         1,271,271.70           Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -54.14         1,271,217.76           Bill Pmt -Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -502.98         1,270,714.78           Bill Pmt -Check         10/22/2024 ACH         Melida Alvarez         Expense Reimbursement         -2,439.79         1,266,230.10           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,266,230.10           Bill Pmt -Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -552.44         1,267,580.08           Bill Pmt -Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement	Bill Pmt -Check	10/22/2024 ACH	Carrie Rogers	Expense Reimbursement	-151.46	1,275,808.69
Bill Pmt -Check         10/22/2024 ACH         Joel Acevedo         Expense Reimbursement         -1,627.92         1,273,640.64           Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt -Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,658.23         1,271,271.90           Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -54.14         1,271,217.76           Bill Pmt -Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -502.98         1,270,714.78           Bill Pmt -Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -44.89         1,270,669.89           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt -Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,267,580.08           Bill Pmt -Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt -Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement	Bill Pmt -Check	10/22/2024 ACH	Christine Sliz	Expense Reimbursement	-67.00	1,275,741.69
Bill Pmt -Check         10/22/2024 ACH         Justin Stephenson         Expense Reimbursement         -710.51         1,272,930.13           Bill Pmt -Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,658.23         1,271,271.90           Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -54.14         1,271,217.76           Bill Pmt -Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -502.98         1,270,714.78           Bill Pmt -Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -44.89         1,270,669.89           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt -Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,268,102.52           Bill Pmt -Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -552.44         1,267,580.08           Bill Pmt -Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt -Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement	Bill Pmt -Check	10/22/2024 ACH	Daisy Villasenor	Expense Reimbursement	-473.13	1,275,268.56
Bill Pmt -Check         10/22/2024 ACH         Karen Raponetti         Expense Reimbursement         -1,658.23         1,271,271.90           Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -54.14         1,271,271.76           Bill Pmt -Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -502.98         1,270,714.78           Bill Pmt -Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -44.89         1,270,669.89           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt -Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,268,102.52           Bill Pmt -Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -522.44         1,267,580.08           Bill Pmt -Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt -Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Joel Acevedo	Expense Reimbursement	-1,627.92	1,273,640.64
Bill Pmt -Check         10/22/2024 ACH         Lazof, Glenn         Expense Reimbursement         -54.14         1,271,217.76           Bill Pmt -Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -502.98         1,270,714.78           Bill Pmt -Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -44.89         1,270,669.89           Bill Pmt -Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt -Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,268,102.52           Bill Pmt -Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -552.44         1,267,580.08           Bill Pmt -Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt -Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         Sowmya Coppisetty         Deposit         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Justin Stephenson	Expense Reimbursement	-710.51	1,272,930.13
Bill Pmt - Check         10/22/2024 ACH         Melissa Thomas         Expense Reimbursement         -502.98         1,270,714.78           Bill Pmt - Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -44.89         1,270,669.89           Bill Pmt - Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt - Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,268,102.52           Bill Pmt - Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -522.44         1,267,580.08           Bill Pmt - Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt - Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Karen Raponetti	Expense Reimbursement	-1,658.23	1,271,271.90
Bill Pmt - Check         10/22/2024 ACH         Merida Alvarez         Expense Reimbursement         -44.89         1,270,669.89           Bill Pmt - Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt - Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,268,102.52           Bill Pmt - Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -522.44         1,267,580.08           Bill Pmt - Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt - Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Lazof, Glenn	Expense Reimbursement	-54.14	1,271,217.76
Bill Pmt - Check         10/22/2024 ACH         Mike Tombakian         Expense Reimbursement         -2,439.79         1,268,230.10           Bill Pmt - Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,268,102.52           Bill Pmt - Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -522.44         1,267,580.08           Bill Pmt - Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt - Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Melissa Thomas	Expense Reimbursement	-502.98	1,270,714.78
Bill Pmt - Check         10/22/2024 ACH         Quentin Frazier         Expense Reimbursement         -127.58         1,268,102.52           Bill Pmt - Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -522.44         1,267,580.08           Bill Pmt - Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt - Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Merida Alvarez	Expense Reimbursement	-44.89	1,270,669.89
Bill Pmt - Check         10/22/2024 ACH         Rhiannon Chin         Expense Reimbursement         -522.44         1,267,580.08           Bill Pmt - Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt - Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Mike Tombakian	Expense Reimbursement	-2,439.79	1,268,230.10
Bill Pmt - Check         10/22/2024 ACH         Sarah Hardgrave         Expense Reimbursement         -559.99         1,267,020.09           Bill Pmt - Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         Deposit         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Quentin Frazier	Expense Reimbursement	-127.58	1,268,102.52
Bill Pmt -Check         10/22/2024 ACH         Sowmya Coppisetty         Expense Reimbursement         -746.48         1,266,273.61           Deposit         10/22/2024         Deposit         3,050.00         1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Rhiannon Chin	Expense Reimbursement	-522.44	1,267,580.08
Deposit 10/22/2024 Deposit 3,050.00 1,269,323.61	Bill Pmt -Check	10/22/2024 ACH	Sarah Hardgrave	Expense Reimbursement	-559.99	1,267,020.09
	Bill Pmt -Check	10/22/2024 ACH	Sowmya Coppisetty	Expense Reimbursement	-746.48	1,266,273.61
Check 10/22/2024 843 California State Disbursement Unit APS payroll disbursement -126.00 1,269,197.61	Deposit	10/22/2024		Deposit	3,050.00	1,269,323.61
	Check	10/22/2024 843	California State Disbursement Unit	APS payroll disbursement	-126.00	1,269,197.61

Туре	Date Nu	m Name	Memo	Amount	Balance
Check	10/22/2024 844	California State Disbursement Unit	APS payroll disbursement	-244.00	1,268,953.61
Check	10/22/2024 845	Franchise Tax Board	APS payroll disbursement	-150.00	1,268,803.61
Check	10/22/2024 846	MiSDU	APS payroll disbursement	-746.53	1,268,057.08
General Journal	10/22/2024 499		Payroll Taxes PPE 10/15/24	-129,881.32	1,138,175.76
Transfer	10/23/2024		Funds Transfer	-1,000,000.00	138,175.76
Deposit	10/23/2024		Deposit	1,205.60	139,381.36
Deposit	10/24/2024		Deposit	4,886.70	144,268.06
Deposit	10/24/2024		Deposit	99,014.73	243,282.79
Bill Pmt -Check	10/25/2024 1653	34 Employment Research Services	Professional Services	-339.00	242,943.79
Bill Pmt -Check	10/25/2024 1653	35 Government Tax Seminars, LLC	Professional Dues & Membership	-6,250.00	236,693.79
Deposit	10/25/2024		Deposit	26,661.75	263,355.54
Transfer	10/25/2024		Funds Transfer	92,000.00	355,355.54
General Journal	10/25/2024 4998	3	10/15/24 Empower 401a remittance	-70,409.60	284,945.94
General Journal	10/25/2024 4998	3	10/15/24 Empower 457 remittance	-45,926.57	239,019.37
Bill Pmt -Check	10/28/2024 ACH	David Sodergren	CalSAWS subcontractor	-17,412.50	221,606.87
Bill Pmt -Check	10/28/2024 ACH	Eaton & Associates	Technology	-1,030.00	220,576.87
Bill Pmt -Check	10/28/2024 ACH	Mary E Uzupis	CalSAWS subcontractor	-22,575.00	198,001.87
Bill Pmt -Check	10/28/2024 ACH	Soconus, Inc	CalSAWS subcontractor	-132,650.00	65,351.87
Bill Pmt -Check	10/28/2024 ACH	US Bank	Credit Card payment	-26,994.66	38,357.21
Deposit	10/28/2024		Deposit	54,452.62	92,809.83
Deposit	10/28/2024		Deposit	5,517.88	98,327.71
Deposit	10/28/2024		Deposit	154,661.98	252,989.69
Transfer	10/28/2024		Funds Transfer	-150,000.00	102,989.69
Deposit	10/29/2024		Deposit	737.60	103,727.29
Deposit	10/29/2024		Deposit	4,550.00	108,277.29
General Journal	10/29/2024 4997	•	FSA Contribution PPE 10-15-24	-5,670.78	102,606.51
Deposit	10/30/2024		Deposit	6,615.85	109,222.36
Deposit	10/31/2024		Deposit	352.00	109,574.36
Deposit	10/31/2024		Deposit	300.00	109,874.36
Deposit	11/01/2024		Deposit	81,541.01	191,415.37
Deposit	11/01/2024		Deposit	25,549.18	216,964.55
Deposit	11/01/2024		Deposit	5,000.00	221,964.55
Transfer	11/01/2024		Funds Transfer	41,000.00	262,964.55
Bill Pmt -Check	11/04/2024 ACH	City of Ridgecrest	November 2024 Rent	-300.00	262,664.55
Bill Pmt -Check	11/04/2024 ACH	The Pun Group LLP	Audit	-5,000.00	257,664.55
Deposit	11/04/2024		Deposit	66,623.19	324,287.74
Deposit	11/04/2024		Deposit	15,495.00	339,782.74
General Journal	11/04/2024 5042	2	Health Ins premiums 2024-11	-190,764.60	149,018.14
General Journal	11/04/2024 5042	2	Dental Ins premium 2024-11	-14,695.56	134,322.58
General Journal	11/04/2024 5042	2	Vision Ins premium 2024-11	-1,952.01	132,370.57
General Journal	11/04/2024 5042	2	Life disability Ins premium 2024-11	-6,400.14	125,970.43
General Journal	11/04/2024 5043	3	Mx Merchant Fee Payment 2024-10	-2,598.29	123,372.14

Туре	Date Nun	n Name	Memo	Amount	Balance
Deposit	11/05/2024		Deposit	5,000.00	128,372.14
Transfer	11/05/2024		Funds Transfer	574,000.00	702,372.14
General Journal	11/06/2024 4992		Net Pay PPE 10/31/24	-478,288.42	224,083.72
Deposit	11/06/2024		Deposit	2,766.00	226,849.72
General Journal	11/07/2024 4993		Payroll Taxes PPE 10/31/24	-138,551.38	88,298.34
Bill Pmt -Check	11/07/2024 ACH	Bobbi Wibbenhorst	Expense Reimbursement	-646.01	87,652.33
Bill Pmt -Check	11/07/2024 ACH	Brad Evanson	Expense Reimbursement	-935.86	86,716.47
Bill Pmt -Check	11/07/2024 ACH	Brad Gross	Expense Reimbursement	-723.10	85,993.37
Bill Pmt -Check	11/07/2024 ACH	Jen Simon	Expense Reimbursement	-51.86	85,941.51
Bill Pmt -Check	11/07/2024 ACH	Josh Metz	Expense Reimbursement	-2,074.65	83,866.86
Bill Pmt -Check	11/07/2024 ACH	Justin Stephenson	Expense Reimbursement	-474.51	83,392.35
Bill Pmt -Check	11/07/2024 ACH	Katherine Wylie	Expense Reimbursement	-273.00	83,119.35
Bill Pmt -Check	11/07/2024 ACH	Matthew Jadich	Expense Reimbursement	-184.39	82,934.96
Bill Pmt -Check	11/07/2024 ACH	MJ Brown	Expense Reimbursement	-1,457.22	81,477.74
Deposit	11/07/2024		Deposit	3,294.25	84,771.99
Check	11/07/2024 848	California State Disbursement Unit	APS payroll disbursement	-126.00	84,645.99
Check	11/07/2024 849	California State Disbursement Unit	APS payroll disbursement	-244.00	84,401.99
Check	11/07/2024 850	Franchise Tax Board	APS payroll disbursement	-150.00	84,251.99
Check	11/07/2024 851	MiSDU	APS payroll disbursement	-746.53	83,505.46
Check	11/07/2024 852	WISCTF	APS payroll disbursement	-11.00	83,494.46
Deposit	11/07/2024		Deposit	2,800.00	86,294.46
General Journal	11/07/2024 5037		APS Payroll Chk# 847 PPE 10-31-24	-3,288.80	83,005.66
Bill Pmt -Check	11/08/2024 1653	6 Government Tax Seminars, LLC	Professional Dues & Membership	-768.00	82,237.66
Deposit	11/08/2024		Deposit	6,451.16	88,688.82
Transfer	11/08/2024		Funds Transfer	65,000.00	153,688.82
General Journal	11/08/2024 5044		APS Payroll Fee Payment 204-10	-1,856.40	151,832.42
General Journal	11/08/2024 5047		FSA Admin Fee Payment 2024-10	-310.30	151,522.12
General Journal	11/11/2024 5000		401a Empower contribution PPE 10/31/24	-72,921.78	78,600.34
General Journal	11/11/2024 5000		457b Empower contribution PPE 10/31/24	-44,646.40	33,953.94
Deposit	11/12/2024		Deposit	11,999.65	45,953.59
Deposit	11/12/2024		Deposit	152.30	46,105.89
Bill Pmt -Check	11/12/2024 ACH	Abila	MIP - client software	-1,455.65	44,650.24
General Journal	11/12/2024 5038		MidAmerica - HRA - Reimbursement of Forfeiture Q1 2024	-10,235.33	34,414.91
General Journal	11/12/2024 5045		FSA Contribution PPE 10-31-24	-5,620.78	28,794.13
Deposit	11/13/2024		Deposit	7,510.60	36,304.73
Deposit	11/14/2024		Deposit	54,766.25	91,070.98
General Journal	11/15/2024 5013		Dental Pool Revenue 1st Qtr FY25	19,626.63	110,697.61
Deposit	11/15/2024		Deposit	2,187.81	112,885.42
Transfer	11/15/2024		Funds Transfer	-87,000.00	25,885.42
Deposit	11/18/2024		Deposit	120.00	26,005.42
Deposit	11/18/2024		Deposit	69,917.08	95,922.50
Bill Pmt -Check	11/18/2024 ACH	Eaton & Associates	Technology	-65.00	95,857.50

Туре	Date Nun	Name	Memo	Amount	Balance
Bill Pmt -Check	11/18/2024 ACH	Wilson Elser Moskowitz Edelman & Dicker	Legal Services	-476.00	95,381.50
Deposit	11/20/2024		Deposit	1,259,367.21	1,354,748.71
Transfer	11/20/2024		Funds Transfer	514,000.00	1,868,748.71
Transfer	11/21/2024		Funds Transfer	-1,219,000.00	649,748.71
General Journal	11/21/2024 5039		Net Pay PPE 11/15/24	-483,167.38	166,581.33
Deposit	11/21/2024		Deposit	1,125.00	167,706.33
Bill Pmt -Check	11/22/2024 1653	<sup>7</sup> Employment Research Services	Professional Services	-371.60	167,334.73
Deposit	11/22/2024		Deposit	22,373.32	189,708.05
Bill Pmt -Check	11/22/2024 ACH	Ashley Metzger	Expense Reimbursement	-400.10	189,307.95
Bill Pmt -Check	11/22/2024 ACH	Betsy Adams	Expense Reimbursement	-87.45	189,220.50
Bill Pmt -Check	11/22/2024 ACH	Charley Howard	Expense Reimbursement	-397.11	188,823.39
Bill Pmt -Check	11/22/2024 ACH	Denise Silva	Expense Reimbursement	-601.64	188,221.75
Bill Pmt -Check	11/22/2024 ACH	Grady Howe	Expense Reimbursement	-1,082.55	187,139.20
Bill Pmt -Check	11/22/2024 ACH	Harrison Tregenza	Expense Reimbursement	-347.77	186,791.43
Bill Pmt -Check	11/22/2024 ACH	Julie Conwell	Expense Reimbursement	-10.00	186,781.43
Bill Pmt -Check	11/22/2024 ACH	Justin Stephenson	Expense Reimbursement	-448.65	186,332.78
Bill Pmt -Check	11/22/2024 ACH	Marlene Rangel	Expense Reimbursement	-143.38	186,189.40
Bill Pmt -Check	11/22/2024 ACH	Melissa Thomas	Expense Reimbursement	-721.07	185,468.33
Bill Pmt -Check	11/22/2024 ACH	Merida Alvarez	Expense Reimbursement	-70.50	185,397.83
Bill Pmt -Check	11/22/2024 ACH	Mia Atencio	Expense Reimbursement	-40.20	185,357.63
Transfer	11/22/2024		Funds Transfer	315,000.00	500,357.63
Deposit	11/22/2024		Deposit	60,007.30	560,364.93
General Journal	11/22/2024 5040		Payroll Taxes PPE 11/15/24	-134,325.41	426,039.52
Check	11/22/2024 853	California State Disbursement Unit	APS payroll disbursement	-126.00	425,913.52
Check	11/22/2024 854	California State Disbursement Unit	APS payroll disbursement	-244.00	425,669.52
Check	11/22/2024 855	Franchise Tax Board	APS payroll disbursement	-150.00	425,519.52
Check	11/22/2024 856	MiSDU	APS payroll disbursement	-746.53	424,772.99
Check	11/22/2024 857	WISCTF	APS payroll disbursement	-11.00	424,761.99
Bill Pmt -Check	11/25/2024 ACH	David Sodergren	CalSAWS subcontractor	-19,283.41	405,478.58
Bill Pmt -Check	11/25/2024 ACH	Eaton & Associates	Technology	-1,965.00	403,513.58
Bill Pmt -Check	11/25/2024 ACH	Mary E Uzupis	CalSAWS subcontractor	-29,671.69	373,841.89
Bill Pmt -Check	11/25/2024 ACH	Redwood Public Law, LLP	Legal Services	-5,050.61	368,791.28
Bill Pmt -Check	11/25/2024 ACH	Soconus, Inc	CalSAWS subcontractor	-151,478.00	217,313.28
Bill Pmt -Check	11/25/2024 ACH	US Bank	Credit Card payment	-10,891.11	206,422.17
Deposit	11/25/2024		Deposit	3,350.00	209,772.17
Deposit	11/25/2024		Deposit	8,894.22	218,666.39
Deposit	11/26/2024		Deposit	4,600.00	223,266.39
Deposit	11/26/2024		Deposit	6,225.47	229,491.86
Deposit	11/26/2024		Deposit	48,810.43	278,302.29
General Journal	11/26/2024 5046		FSA Contribution PPE 11-15-24	-5,690.79	272,611.50
Deposit	11/27/2024		Deposit	59,603.06	332,214.56
Deposit	11/27/2024		Deposit	1,135.01	333,349.57

Semental Journal   11/27/2024 5041   541   541   545	Туре	Date Nun	n Name	Memo	Amount	Balance
Opposit         11/29/2024         Ceposit         11/29/2024         Ceposit         220,348.62           Deposit         11/29/2024         Ceposit         8,091.55         228,386.21           Fransfer         11/29/2024         Ceposit         11,000.00         243,886.21           Bil Phrl -Cheet         12/20/2024         Ceposit         12/20/2024         3,000.00         26,008.01           Opposit         12/20/2024         Ceposit         Opposit         3,7500.00         26,008.01           Opposit         12/20/2024         Ceposit         Opposit         21,009.00         21,156.80         34,150.00           Opposit         12/20/2024         Ceposit         Opposit         12,009.00         21,158.80         34,150.00           Opposit         12/20/2024         Ceposit         Health ins premium 2024-12         12,836.50         214,258.60         124,258.00         124,258.00         124,258.00         124,258.00         124,258.00         124,258.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.00         125,252.	General Journal	11/27/2024 5041		401a Empower contribution PPE 11/15/24	-71,712.65	261,636.92
Openith         11/29/2024         Composit         6,000 (a)         28,388 (b)         22,388 (b)         24,088 (b) <td>General Journal</td> <td>11/27/2024 5041</td> <td></td> <td>457b Empower contribution PPE 11/15/24</td> <td>-42,592.26</td> <td>219,044.66</td>	General Journal	11/27/2024 5041		457b Empower contribution PPE 11/15/24	-42,592.26	219,044.66
Transfer         11/28/2024         Clud Grade         Funds Transfer         11/28/2024         18 (10 (20 (20 (20 (20 (20 (20 (20 (20 (20 (2	Deposit	11/29/2024		Deposit	1,250.00	220,294.66
Bit Prix-Check         20/2/2024 ACM         Cly of Ridgecrest         Rent December 2024         3.00         246,008.1           Deposit         12/02/2024         Choposit         613.00         26,008.61         613.00         26,008.61         613.00         26,008.61         613.00         26,008.61         61,008.00         26,008.61         61,008.00         26,008.61         61,008.00         26,008.61         61,008.00         26,008.61         61,008.00         26,008.61         61,008.00         26,008.61         61,008.00         26,008.61         70,008.00         26,008.61         70,008.00         26,008.00         41,008.00         41,008.00         41,009.00         41,009.00         21,009.00 <td< td=""><td>Deposit</td><td>11/29/2024</td><td></td><td>Deposit</td><td>8,091.55</td><td>228,386.21</td></td<>	Deposit	11/29/2024		Deposit	8,091.55	228,386.21
Opposit         12/02/2024         Very Composit         G15,40         26,60<	Transfer	11/29/2024		Funds Transfer	18,000.00	246,386.21
Oposit         12/02/2024         Eposit         3,750.0         250,448.6           Deposit         12/02/2024         Oposit         62,151.6         32,458.62           General Journal         12/02/2024 5087         Hockmant Jerus         1,136.79         31,417.33           General Journal         12/03/2024 5093         Hockmant Jerus         1,149.65.62         127,413.08           General Journal         12/03/2024 5093         Lendal Ins premium 2024-12         1,184.60         127,413.08           General Journal         12/03/2024 5093         Lendal Ins premium 2024-12         1,884.60         127,413.08           General Journal         12/03/2024 5093         Lenda Ins premium 2024-12         1,884.60         121,517.60         121,117.60 <td>Bill Pmt -Check</td> <td>12/02/2024 ACH</td> <td>City of Ridgecrest</td> <td>Rent December 2024</td> <td>-300.00</td> <td>246,086.21</td>	Bill Pmt -Check	12/02/2024 ACH	City of Ridgecrest	Rent December 2024	-300.00	246,086.21
Opposit         12/02/2024         Ser. Ser. Ser. Ser. Ser. Ser. Ser. Ser.	Deposit	12/02/2024		Deposit	613.40	246,699.61
General Journal         12/02/224 587         MX Merchant Fee Payment 2024-11         1,367,48         34,197,38           General Journal         12/03/224 590         Health Ins premiums 2024-12         198,838,58         124,385,88           General Journal         12/03/224 590         Health Ins premium 2024-12         1,484,65         127,413,08           General Journal         12/03/224 590         Health Ins premium 2024-12         1,984,69         119,157,59           General Journal         12/03/224 590         Health Ins premium 2024-12         1,984,69         119,157,59           General Journal         12/04/224         Popol         12,265,20         131,141,26           Deposit         12/04/224         Popol         12,255,20         131,141,26           Popol         12/05/224         Popol         1,000	Deposit	12/02/2024		Deposit	3,750.00	250,449.61
General Journal         1203/2024 5090         Health Ins premium 2024-12         -198,838 65         124,358 68           General Journal         1203/2024 5090         Pontal Ins premium 2024-12         -14,945 62         127,413 08           General Journal         1203/2024 5090         Pontal Ins premium 2024-12         -19,840 98         154,283 78           General Journal         1203/2024 5090         Poposit         112,555 72         131,412 80           Deposit         1204/2024         Poposit         122,552 72         131,412 80           Deposit         1206/2024         Poposit         11,713 00         885,412 80           Deposit         1206/2024         Poposit         11,713 00         885,412 80           Deposit         1206/2024         Poposit         12,500 00         820,858 80           Peposit         1206/2024         Poposit         12,500 00         820,858 80           Peposit         1206/2024         Poposit         12,500 00         12,724 00           Peposit         1206/2024         Poposit         12,500 00         12,724 00           Peposit         1206/2024         Poposit         12,500 00         12,724 00           Peposit         1206/2024         Poposit         12,500 00	Deposit	12/02/2024		Deposit	92,115.66	342,565.27
General Journal         12/03/2024 5091         Dental Ins premium 2024-12         14,945.62         127,413.07           General Journal         12/03/2024 5095         Secretal Journal         15/03/2024 5095         1,984.08         125,428.37           General Journal         12/03/2024 5095         Secretal Journal         16/03/2024         1,915.75         191,157.59           Deposit         12/04/2024         Peoposit         12,055.22         11,173.00         858,412.86           Deposit         12/05/2024         Peoposit         11,173.00         859,585.86           Deposit         12/05/2024         Peoposit         11,173.00         859,585.86           General Journal         12/05/2024         Peoposit         12,052.00         25,000.00         826,058.86           Deposit         12/05/2024         Peoposit         12,052.00         212,240.	General Journal	12/02/2024 5087		MX Merchant Fee Payment 2024-11	-1,367.94	341,197.33
General Journal         12/03/2024 509           Vision Ins premium 2024-12         1,984 69         15,428.78           General Journal         12/03/2024 509           Left disability Ins premium 2024-12         6,270.78         11,157.59           Deposit         12/04/2024           Poposit         12,255.27         131,126.28           Transfer         12/04/2024           Punds Transfer         272,000.0         858,412.88           Deposit         12/05/2024           Peposit         1,173.00         859,585.88           General Journal         12/05/2024           Peposit         2,500.00         862,085.88           General Journal         12/05/2024           Peposit         1,920.00         262,085.88           General Journal         12/05/2024           Peposit         1,920.00         272,240.00           Transfer         12/05/2024           Peposit         1,920.00         272,440.00           Deposit         12/06/2024           Peposit         1,920.00         212,440.00           General Journal         12/06/2024           Peposit         1,920.00         212,440.00           General Journal         12/06/2024           Peposit         1,920.00         1,971.00         292,465.00           General Journal         12/06/20	General Journal	12/03/2024 5090		Health Ins premiums 2024-12	-198,838.65	142,358.68
General Journal         12/03/2024 5090         Life disability Ins premium 2024-12         6,270.78         119,157.89           Deposit         12/04/2024         Deposit         12,255.27         131,412.86           Transfer         12/04/2024         Poposit         172,500.00         858,412.86           Deposit         12/05/2024         1,173.00         859,685.86           Deposit         12/05/2024         2,500.00         862,085.86           General Journal         12/05/2024         1,250.00         82,085.86           Deposit         1,206/2024         1,250.00         22,046.06           Deposit         1,206/2024         1,250.00         22,046.06           General Journal         1,206/2024         1,209.00         22,046.06           General Journal         1,206/2024         1,209.00         2,209.00           Ghepsti         1,206/2024         1,206/2024         1,209.00         2,209.00           Check         1,206/2024 858         California State Di	General Journal	12/03/2024 5090		Dental Ins premium 2024-12	-14,945.62	127,413.06
Deposit         1204/2024         Deposit         12,04/2024         13,1412,88           Transfer         12/04/2024         Funds Transfer         727,000.0         858,412,88           Deposit         12/05/2024         1,173.0         859,568,68           Deposit         12/05/2024         2,500.00         859,568,68           Deposit         12/05/2024         2,500.00         809,240,60           General Journal         12/05/2024         12         1,900.00         217,240,60           Transfer         12/05/2024         1,900.00         217,240,60         218,400,60           Deposit         12/06/2024         1,950.00         218,400,60         218,400,60           Deposit         12/06/2024         1,950.00         218,400,60         220,460,60           General Journal         12/06/2024         1,950.00         29,001         1,901.00         1,910.00         220,460,00           General Journal         12/06/2024         1,950.00         29,001         1,901.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.00         1,909.	General Journal	12/03/2024 5090		Vision Ins premium 2024-12	-1,984.69	125,428.37
Transfer         12/04/2024         Funds Transfer         727,000.0         88,412.86           Deposit         12/05/2024         Peposit         1,173.00         859,585.86           Deposit         12/05/2024         Peposit         2,500.00         862,085.86           General Journal         12/05/2024         452,841.80         490,244.06           General Journal         12/05/2024         Peposit         1,125.00         217,240.00           Deposit         12/06/2024         Peposit         1,250.00         217,240.00           Deposit         12/06/2024         Peposit         1,250.00         218,494.00           Deposit         12/06/2024         Peposit         1,971.00         220,465.00           General Journal         12/06/2024         SSS         California State Disbursement Unit         APS payroll disbursement         -123,465.20         96,999.77           Check         12/06/2024         SSS         California State Disbursement Unit         APS payroll disbursement         -250.00         96,827.77           Check         12/06/2024         SSS         California State Disbursement Unit         APS payroll disbursement         -250.00         96,329.77           Check         12/06/2024         SSS         SSS	General Journal	12/03/2024 5090		Life disability Ins premium 2024-12	-6,270.78	119,157.59
Deposit         1/05/2024         Deposit         1/173.00         859,858.86           Deposit         1/205/2024         Deposit         2,500.00         862,085.86           General Journal         1/205/2024         505         Net Pay PPE 11/30/24         452,841.80         490,244.06           Transfer         1/205/2024         1/205/2024         Funds Transfer         1/206/2024         192,000.00         217,244.06           Deposit         1/206/2024         1,250.00         204,850.80         220,485.08         220,485.08         220,485.08         220,485.08         220,485.08         220,485.08         220,485.08         220,485.08         220,485.08         220,485.08         220,485.08         280,897.77         220,485.08         280,897.77         220,485.08         280,897.77         220,485.08         280,897.77         220,485.08         280,897.77         220,485.08         280,897.77         220,485.08         280,897.77         220,485.08         280,897.77         220,485.08         280,897.77         220,897.09         280,897.77         220,897.09         280,897.77         220,897.09         280,897.77         220,897.09         280,897.77         220,897.09         280,897.77         220,897.09         280,897.77         220,897.09         280,897.77         220,897.09 <td< td=""><td>Deposit</td><td>12/04/2024</td><td></td><td>Deposit</td><td>12,255.27</td><td>131,412.86</td></td<>	Deposit	12/04/2024		Deposit	12,255.27	131,412.86
Deposit         12/05/2024         Legopsit         2,500/00         862,085.86           General Journal         12/05/2024 5051	Transfer	12/04/2024		Funds Transfer	727,000.00	858,412.86
General Journal         12/05/2024         5051         Net Pay PPE 11/30/24         452,841.80         409,244.06           Transfer         12/05/2024         Funds Transfer         12/06/2024         12,200.00         217,244.06           Deposit         12/06/2024         Deposit         12,906/2024         11,250.00         220,465.06           General Journal         12/06/2024         5052         Deposit         12,907.01         123,465.29         96,999.77           Check         12/06/2024         5052         California State Disbursement Unit         APS payroll disbursement         -123,465.29         96,999.77           Check         12/06/2024         5052         California State Disbursement Unit         APS payroll disbursement         -120.02         96,873.77           Check         12/06/2024         850         California State Disbursement Unit         APS payroll disbursement         -240.00         96,379.77           Check         12/06/2024         861         Franchise Tax Board         APS payroll disbursement         -550.00         96,379.77           Check         12/06/2024         861         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024         862         Franchise Tax Board	Deposit	12/05/2024		Deposit	1,173.00	859,585.86
Transfer         12/05/2024         Funds Transfer         -192,000,00         217,244.06           Deposit         12/06/2024         Deposit         1,250.00         218,494.06           Deposit         12/06/2024         1,250.00         220,465.06           General Journal         12/06/2024         5052         Payroll Taxes PPE 11/30/24         -123,465.29         96,999.77           Check         12/06/2024         5052         California State Disbursement Unit         APS payroll disbursement         -126.00         96,873.77           Check         12/06/2024         858         California State Disbursement Unit         APS payroll disbursement         -250.00         96,873.77           Check         12/06/2024         860         California State Disbursement Unit         APS payroll disbursement         -244.00         96,379.77           Check         12/06/2024         861         Franchise Tax Board         APS payroll disbursement         -50.00         96,379.77           Check         12/06/2024         862         Franchise Tax Board         APS payroll disbursement         -150.00         96,179.77           Check         12/06/2024         863         MiSDU         APS payroll disbursement         -150.00         96,492.22           Bill Pmt -Check <td>Deposit</td> <td>12/05/2024</td> <td></td> <td>Deposit</td> <td>2,500.00</td> <td>862,085.86</td>	Deposit	12/05/2024		Deposit	2,500.00	862,085.86
Deposit         12/06/2024         Deposit         1,250.00         218,494.06           Deposit         12/06/2024         Deposit         1,971.00         220,465.06           General Journal         12/06/2024 5052         Payroll Taxes PPE 11/30/24         123,465.29         96,999.77           Check         12/06/2024 858         California State Disbursement Unit         APS payroll disbursement         -250.00         96,873.77           Check         12/06/2024 869         California State Disbursement Unit         APS payroll disbursement         -250.00         96,823.77           Check         12/06/2024 860         California State Disbursement Unit         APS payroll disbursement         -244.00         96,379.77           Check         12/06/2024 861         Franchise Tax Board         APS payroll disbursement         -50.00         96,229.77           Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -50.00         96,179.77           Check         12/06/2024 863         MISDU         APS payroll disbursement         -746.53         95,432.24           Bill Pmt-Check         12/06/2024 864         WI SCTF         Sayroll disbursement         -473.02         94,949.22           Bill Pmt-Check         12/06/2024 ACH         Brad Evanson <td>General Journal</td> <td>12/05/2024 5051</td> <td></td> <td>Net Pay PPE 11/30/24</td> <td>-452,841.80</td> <td>409,244.06</td>	General Journal	12/05/2024 5051		Net Pay PPE 11/30/24	-452,841.80	409,244.06
Deposit         12/06/2024         Deposit         1,971.00         220,465.06           General Journal         12/06/2024 5052         Payroll Taxes PPE 11/30/24         -123,465.29         96,999.77           Check         12/06/2024 858         California State Disbursement Unit         APS payroll disbursement         -126.00         96,873.77           Check         12/06/2024 859         California State Disbursement Unit         APS payroll disbursement         -250.00         96,23.77           Check         12/06/2024 860         California State Disbursement Unit         APS payroll disbursement         -244.00         96,379.77           Check         12/06/2024 861         Franchise Tax Board         APS payroll disbursement         -50.00         96,329.77           Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -50.00         96,79.77           Check         12/06/2024 863         MISDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -745.03         94,949.22           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check <t< td=""><td>Transfer</td><td>12/05/2024</td><td></td><td>Funds Transfer</td><td>-192,000.00</td><td>217,244.06</td></t<>	Transfer	12/05/2024		Funds Transfer	-192,000.00	217,244.06
General Journal         12/06/2024 5052         Payroll Taxes PPE 11/30/24         123,465.29         96,999.77           Check         12/06/2024 858         California State Disbursement Unit         APS payroll disbursement         1-126.00         96,873.77           Check         12/06/2024 859         California State Disbursement Unit         APS payroll disbursement         2-250.00         96,23.77           Check         12/06/2024 860         California State Disbursement Unit         APS payroll disbursement         -244.00         96,379.77           Check         12/06/2024 861         Franchise Tax Board         APS payroll disbursement         -50.00         96,329.77           Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -50.00         96,329.77           Check         12/06/2024 863         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -747.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -812.44         94,136.78     <	Deposit	12/06/2024		Deposit	1,250.00	218,494.06
Check         12/06/2024 858         California State Disbursement Unit         APS payroll disbursement         -126.00         96,873.77           Check         12/06/2024 859         California State Disbursement Unit         APS payroll disbursement         -250.00         96,623.77           Check         12/06/2024 860         California State Disbursement Unit         APS payroll disbursement         -244.00         96,379.77           Check         12/06/2024 861         Franchise Tax Board         APS payroll disbursement         -50.00         96,329.77           Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -50.00         96,179.77           Check         12/06/2024 863         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -11.00         95,422.24           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Denina Rotert         Expense Reimbursement         -1,119.30 <td< td=""><td>Deposit</td><td>12/06/2024</td><td></td><td>Deposit</td><td>1,971.00</td><td>220,465.06</td></td<>	Deposit	12/06/2024		Deposit	1,971.00	220,465.06
Check         12/06/2024 859         California State Disbursement Unit         APS payroll disbursement         -250.00         96,623.77           Check         12/06/2024 860         California State Disbursement Unit         APS payroll disbursement         -244.00         96,379.77           Check         12/06/2024 861         Franchise Tax Board         APS payroll disbursement         -50.00         96,329.77           Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -50.00         96,79.77           Check         12/06/2024 863         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -11.00         95,422.24           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Denina Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68	General Journal	12/06/2024 5052		Payroll Taxes PPE 11/30/24	-123,465.29	96,999.77
Check         12/06/2024 860         California State Disbursement Unit         APS payroll disbursement         -244.00         96,379.77           Check         12/06/2024 861         Franchise Tax Board         APS payroll disbursement         -50.00         96,329.77           Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -150.00         96,179.77           Check         12/06/2024 863         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -11.00         95,422.24           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -104.86         91,788.82	Check	12/06/2024 858	California State Disbursement Unit	APS payroll disbursement	-126.00	96,873.77
Check         12/06/2024 861         Franchise Tax Board         APS payroll disbursement         -50.00         96,329.77           Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -150.00         96,179.77           Check         12/06/2024 863         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -11.00         95,422.24           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,104.86         91,788.82           <	Check	12/06/2024 859	California State Disbursement Unit	APS payroll disbursement	-250.00	96,623.77
Check         12/06/2024 862         Franchise Tax Board         APS payroll disbursement         -150.00         96,179.77           Check         12/06/2024 863         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -11.00         95,422.24           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Check	12/06/2024 860	California State Disbursement Unit	APS payroll disbursement	-244.00	96,379.77
Check         12/06/2024 863         MiSDU         APS payroll disbursement         -746.53         95,433.24           Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -11.00         95,422.24           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Check	12/06/2024 861	Franchise Tax Board	APS payroll disbursement	-50.00	96,329.77
Check         12/06/2024 864         WI SCTF         APS payroll disbursement         -11.00         95,422.24           Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Check	12/06/2024 862	Franchise Tax Board	APS payroll disbursement	-150.00	96,179.77
Bill Pmt -Check         12/06/2024 ACH         April Keigwin         Expense Reimbursement         -473.02         94,949.22           Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Check	12/06/2024 863	MiSDU	APS payroll disbursement	-746.53	95,433.24
Bill Pmt -Check         12/06/2024 ACH         Brad Evanson         Expense Reimbursement         -812.44         94,136.78           Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Check	12/06/2024 864	WISCTF	APS payroll disbursement	-11.00	95,422.24
Bill Pmt -Check         12/06/2024 ACH         Deanna Rotert         Expense Reimbursement         -683.85         93,452.93           Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Bill Pmt -Check	12/06/2024 ACH	April Keigwin	Expense Reimbursement	-473.02	94,949.22
Bill Pmt -Check         12/06/2024 ACH         Denise Silva         Expense Reimbursement         -1,119.30         92,333.63           Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Bill Pmt -Check	12/06/2024 ACH	Brad Evanson	Expense Reimbursement	-812.44	94,136.78
Bill Pmt -Check         12/06/2024 ACH         Gary Petersen         Expense Reimbursement         -439.95         91,893.68           Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Bill Pmt -Check	12/06/2024 ACH	Deanna Rotert	Expense Reimbursement	-683.85	93,452.93
Bill Pmt -Check         12/06/2024 ACH         Jen Simon         Expense Reimbursement         -104.86         91,788.82           Bill Pmt -Check         12/06/2024 ACH         Josh Metz         Expense Reimbursement         -1,532.22         90,256.60	Bill Pmt -Check	12/06/2024 ACH	Denise Silva	Expense Reimbursement	-1,119.30	92,333.63
Bill Pmt -Check 12/06/2024 ACH Josh Metz Expense Reimbursement -1,532.22 90,256.60	Bill Pmt -Check	12/06/2024 ACH	Gary Petersen	Expense Reimbursement	-439.95	91,893.68
·	Bill Pmt -Check	12/06/2024 ACH	Jen Simon	Expense Reimbursement	-104.86	91,788.82
Rill Pmt - Check 12/06/2024 ACH Lustin Stephenson Eypense Reimburgement 472.52 90.794.09	Bill Pmt -Check	12/06/2024 ACH	Josh Metz	Expense Reimbursement	-1,532.22	90,256.60
Dill Title Officer 12/00/2024 FOUT Guardin Otephrania Dill Expense Neimburschicht 412.02 09,704.00	Bill Pmt -Check	12/06/2024 ACH	Justin Stephenson	Expense Reimbursement	-472.52	89,784.08
Bill Pmt -Check 12/06/2024 ACH Karen Raponetti Expense Reimbursement -436.61 89,347.47	Bill Pmt -Check	12/06/2024 ACH	Karen Raponetti	Expense Reimbursement	-436.61	89,347.47
Bill Pmt -Check 12/06/2024 ACH Merida Alvarez Expense Reimbursement -70.50 89,276.97	Bill Pmt -Check	12/06/2024 ACH	Merida Alvarez	Expense Reimbursement	-70.50	89,276.97
Bill Pmt -Check 12/06/2024 ACH MJ Brown Expense Reimbursement -437.27 88,839.70	Bill Pmt -Check	12/06/2024 ACH	MJ Brown	Expense Reimbursement	-437.27	88,839.70
Bill Pmt -Check 12/09/2024 ACH Abila MIP - client software -1,455.65 87,384.05	Bill Pmt -Check	12/09/2024 ACH	Abila	MIP - client software	-1,455.65	87,384.05

Туре	Date Num	Name	Memo	Amount	Balance
Bill Pmt -Check	12/09/2024 ACH	Linked in	Professional Services	-13,835.00	73,549.05
Bill Pmt -Check	12/09/2024 ACH	Straight Arrow Consulting, LLC	Deltek consulting	-235.00	73,314.05
Bill Pmt -Check	12/09/2024 ACH	The Pun Group LLP	Audit	-5,000.00	68,314.05
Bill Pmt -Check	12/09/2024 16538	California Secretary of State	Recovery Payments	-3,962.00	64,352.05
Bill Pmt -Check	12/09/2024 16543	California Secretary of State	Recovery Payments	-7,880.00	56,472.05
Bill Pmt -Check	12/09/2024 16547	California Secretary of State	Recovery Payments	-4,240.00	52,232.05
Bill Pmt -Check	12/09/2024 16539	California Secretary of State	Recovery Payments	-9,740.00	42,492.05
Bill Pmt -Check	12/09/2024 16544	California Secretary of State	Recovery Payments	-6,970.00	35,522.05
Bill Pmt -Check	12/09/2024 16548	California Secretary of State	Recovery Payments	-3,330.00	32,192.05
Bill Pmt -Check	12/09/2024 16540	California Secretary of State	Recovery Payments	-8,830.00	23,362.05
Bill Pmt -Check	12/09/2024 16545	California Secretary of State	Recovery Payments	-6,060.00	17,302.05
Bill Pmt -Check	12/09/2024 16549	California Secretary of State	Recovery Payments	-920.00	16,382.05
Bill Pmt -Check	12/09/2024 16542	California Secretary of State	Recovery Payments	-7,920.00	8,462.05
Bill Pmt -Check	12/09/2024 16546	California Secretary of State	Recovery Payments	-100.00	8,362.05
Bill Pmt -Check	12/09/2024 16550	California Secretary of State	Recovery Payments	-1,490.00	6,872.05
Deposit	12/09/2024		Deposit	70,447.90	77,319.95
Deposit	12/09/2024		Deposit	133,580.86	210,900.81
Deposit	12/10/2024		Deposit	2,500.00	213,400.81
Deposit	12/10/2024		Deposit	2,162.50	215,563.31
General Journal	12/10/2024 5086		APS Fee Payment 2024-11	-1,874.53	213,688.78
Transfer	12/11/2024		Funds Transfer	-75,000.00	138,688.78
General Journal	12/12/2024 5053		Net Pay - Special Pay PPE 11/30/24	-2,310.52	136,378.26
General Journal	12/13/2024 5054		Payroll Taxes - Special Pay PPE 11/30/24	-176.18	136,202.08
Deposit	12/13/2024		Deposit	2,500.00	138,702.08
Deposit	12/13/2024		Deposit	19,779.77	158,481.85
Deposit	12/13/2024		Deposit	7,465.37	165,947.22
General Journal	12/13/2024 5083		401a Empower contribution PPE 11/30/24	-66,889.32	99,057.90
General Journal	12/13/2024 5083		457b Empower contribution PPE 11/30/24	-39,484.29	59,573.61
Bill Pmt -Check	12/16/2024 ACH	Deltek	ERP related services	-305.00	59,268.61
Bill Pmt -Check	12/16/2024 ACH	JMSb Strategies	Professional Services	-9,937.50	49,331.11
Bill Pmt -Check	12/16/2024 ACH	Monterey Plaza Hotel & Spa	In-person Board meeting 5/2025	-8,747.54	40,583.57
Bill Pmt -Check	12/16/2024 ACH	Redwood Public Law, LLP	Legal Services	-3,107.06	37,476.51
Deposit	12/16/2024		Deposit	13,750.00	51,226.51
Deposit	12/16/2024		Deposit	81,193.85	132,420.36
General Journal	12/16/2024 5082		FSA Contribution Payment PPE 11-30-24	-5,739.12	126,681.24
Deposit	12/17/2024		Deposit	1,682.50	128,363.74
Deposit	12/17/2024		Deposit	3,750.00	132,113.74
Deposit	12/18/2024		Deposit	30,193.56	162,307.30
Transfer	12/18/2024		Funds Transfer	64,000.00	226,307.30
Transfer	12/18/2024		Funds Transfer	476,000.00	702,307.30
Deposit	12/19/2024		Deposit	1,314,587.59	2,016,894.89
General Journal	12/19/2024 5093		Net Pay PPE 12/15/24	-508,216.75	1,508,678.14

Туре	Date Num	Name	Memo	Amount	Balance
Bill Pmt -Check	12/20/2024 16551	Employment Research Services	Professional Services	-1,374.40	1,507,303.74
Bill Pmt -Check	12/20/2024 ACH	April Keigwin	Expense Reimbursement	-32.00	1,507,271.74
Bill Pmt -Check	12/20/2024 ACH	Denise Silva	Expense Reimbursement	-476.77	1,506,794.97
Bill Pmt -Check	12/20/2024 ACH	Heather Ippoliti	Expense Reimbursement	-881.07	1,505,913.90
Bill Pmt -Check	12/20/2024 ACH	Josh Metz	Expense Reimbursement	-2,024.97	1,503,888.93
Bill Pmt -Check	12/20/2024 ACH	Laura Alba	Expense Reimbursement	-842.18	1,503,046.75
Bill Pmt -Check	12/20/2024 ACH	Raul Gonzalez	Expense Reimbursement	-131.96	1,502,914.79
Bill Pmt -Check	12/20/2024 ACH	ThuyTein Nguyen	Expense Reimbursement	-1,103.14	1,501,811.65
Deposit	12/20/2024		Deposit	19,413.80	1,521,225.45
Deposit	12/20/2024		Deposit	1,050.00	1,522,275.45
Deposit	12/20/2024		Deposit	46,265.43	1,568,540.88
Transfer	12/20/2024		Funds Transfer	-1,000,000.00	568,540.88
Transfer	12/20/2024		Funds Transfer	-128,000.00	440,540.88
General Journal	12/20/2024 5094		Payroll Taxes PPE 12/15/24	-153,314.21	287,226.67
Check	12/20/2024 865	California State Disbursement Unit	APS payroll disbursement	-126.00	287,100.67
Check	12/20/2024 866	California State Disbursement Unit	APS payroll disbursement	-250.00	286,850.67
Check	12/20/2024 867	California State Disbursement Unit	APS payroll disbursement	-244.00	286,606.67
Check	12/20/2024 868	Franchise Tax Board	APS payroll disbursement	-100.00	286,506.67
Check	12/20/2024 869	Franchise Tax Board	APS payroll disbursement	-150.00	286,356.67
Check	12/20/2024 870	MiSDU	APS payroll disbursement	-746.53	285,610.14
Check	12/20/2024 871	WISCTF	APS payroll disbursement	-11.00	285,599.14
Bill Pmt -Check	12/23/2024 ACH	Eaton & Associates	Technology	-2,932.50	282,666.64
Bill Pmt -Check	12/23/2024 ACH	Scott N. Kivel	Legal Litigation	-85,561.76	197,104.88
Bill Pmt -Check	12/23/2024 ACH	US Bank	Credit Card payment	-14,757.33	182,347.55
Deposit	12/23/2024		Deposit	68,677.82	251,025.37
Deposit	12/23/2024		Deposit	1,050.00	252,075.37
Transfer	12/23/2024		Funds Transfer	80,000.00	332,075.37
General Journal	12/23/2024 5091		Net Pay - Special Pay PPE 12/24/24	-8,192.93	323,882.44
Deposit	12/24/2024		Deposit	55,657.24	379,539.68
Deposit	12/24/2024		Deposit	2,100.00	381,639.68
Bill Pmt -Check	12/24/2024 ACH	David Sodergren	CalSAWS subcontractor	-20,781.38	360,858.30
Bill Pmt -Check	12/24/2024 ACH	Mary E Uzupis	CalSAWS subcontractor	-24,371.51	336,486.79
Bill Pmt -Check	12/24/2024 ACH	Soconus, Inc	CalSAWS subcontractor	-133,945.46	202,541.33
General Journal	12/24/2024 5092		Payroll Taxes - Special Pay PPE 12/24/24	-2,936.24	199,605.09
Deposit	12/26/2024		Deposit	8,345.58	207,950.67
Deposit	12/27/2024		Deposit	6,295.42	214,246.09
Deposit	12/30/2024		Deposit	9,749.00	223,995.09
General Journal	12/30/2024 5088		FSA Admin Fee Payment 2024-11	-315.60	223,679.49
General Journal	12/30/2024 5095		401a Empower contribution PPE 12/15/24	-72,269.33	151,410.16
General Journal	12/30/2024 5095		457b Empower contribution PPE 12/15/24	-35,385.64	116,024.52
General Journal	12/30/2024 5096		MidAmerica - HRA Funding Q2 FY24-25	-72,600.00	43,424.52
Deposit	12/31/2024		Deposit	52,058.38	95,482.90

	Туре	Date	Num	Name	Mem	o Amount	Balance
	Deposit	12/31/2024			Deposit	46,065.63	141,548.53
	Transfer	12/31/2024			Funds Transfer	169,000.00	310,548.53
	General Journal	12/31/2024	5089		FSA contribution PPE 12-15-24	-5,736.41	304,812.12
Total 111100 · Five Star - Checking						95,853.48	400,665.60
TOTAL						95,853.48	496,519.08



FROM: LINDSAY RICE, Accounting Manager Item: 3D

SUBJECT: INVESTMENT REPORT

# **RECOMMENDATION**

Review and accept JPA investments made through December 2024.

# **BACKGROUND**

RGS' funds are invested in accordance with an Executive Committee-approved Investment Policy. The Investment policy shall be reviewed internally at least annually to ensure its consistency with the overall objectives of preservation of principal, liquidity, and yield and policy updates will be brought to the Executive Committee when changes are needed. The investment policy enables the agency to invest in bank sweep, money market and Certificate of Deposit (CD) accounts, the Local Agency Investment Fund (LAIF), Treasury and Municipal debt instruments, the California Investment Trust pool (CalTrust), and California Cooperative Liquid Assets Securities System (CLASS). RGS has a money market account at the Five Star Bank, a LAIF account, a California CLASS Prime Fund account, and CalTrust Short-term and Medium-term accounts. Investment activity for the current period is summarized in the attached material.

# **FISCAL IMPACT**

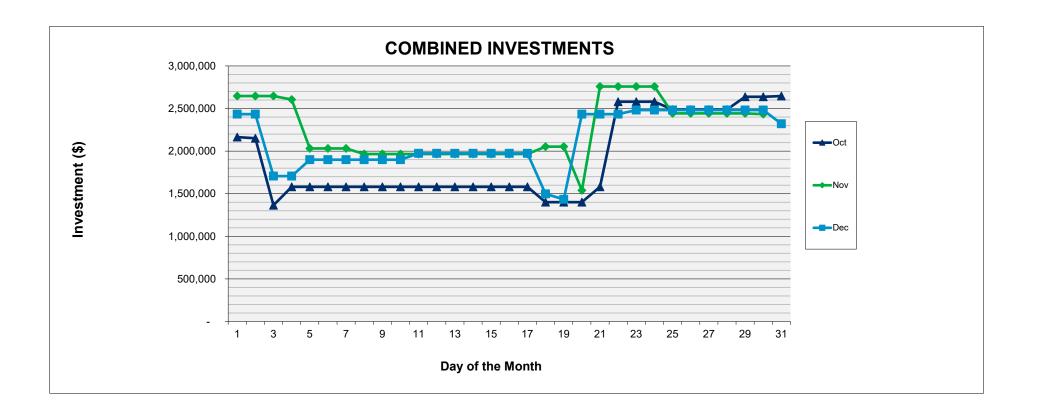
The JPA seeks short-term investment opportunities based on the investment policy objectives. In June 2024 the JPA opened a Prime Fund account with California CLASS. As interest rates fluctuate, the JPA will seek the investment opportunity that best fits organizational needs.

As of December 2024, the JPA is achieving an annual percentage yield of 4.58% with FSB Money Market and an average monthly yield of 4.64% with California CLASS. Staff is utilizing the FSB Money Market account as an investment vehicle for short-term purposes and California CLASS for longer-term investment.

# INVESTMENT REPORT FY 2024-2025

Oct Nov Dec

<u>Date</u>	Money Mkt Accounts	CLASS	CalTrust Short & Medium	<u>LAIF</u>	Combined	Money Mkt Accounts	<u>CLASS</u>	CalTrust Short & Medium	<u>LAIF</u>	Combined	Money Mkt Accounts	CLASS	CalTrust Short & Medium	<u>LAIF</u>	Combined
1	198,078	1,965,714	=	677	2,164,469	459,485	2,186,157	=	685	2,646,327	108,677	2,324,539	-	685	2,433,900
2	184,078	1,965,714	-	677	2,150,469	459,485	2,186,157	-	685	2,646,327	108,677	2,324,539	-	685	2,433,900
3	184,078	1,179,714	-	677	1,364,469	459,485	2,186,157	-	685	2,646,327	108,677	1,597,539	-	685	1,706,900
4	400,078	1,179,714	-	677	1,580,469	418,485	2,186,157	-	685	2,605,327	108,677	1,597,539	-	685	1,706,900
5	400,078	1,179,714	-	677	1,580,469	418,485	1,612,157	-	685	2,031,327	300,677	1,597,539	-	685	1,898,900
6	400,078	1,179,714	-	677	1,580,469	418,485	1,612,157	-	685	2,031,327	300,677	1,597,539	=	685	1,898,900
7	400,078	1,179,714	-	677	1,580,469	418,485	1,612,157	-	685	2,031,327	300,677	1,597,539	-	685	1,898,900
8	400,078	1,179,714	-	677	1,580,469	353,485	1,612,157	-	685	1,966,327	300,677	1,597,539	-	685	1,898,900
9	400,078	1,179,714	-	677	1,580,469	353,485	1,612,157	-	685	1,966,327	300,677	1,597,539	-	685	1,898,900
10	400,078	1,179,714	-	677	1,580,469	353,485	1,612,157	-	685	1,966,327	300,677	1,597,539	-	685	1,898,900
11	400,078	1,179,714	-	677	1,580,469	353,485	1,612,157	-	685	1,966,327	375,677	1,597,539	=	685	1,973,900
12	400,078	1,179,714	-	677	1,580,469	353,485	1,612,157	-	685	1,966,327	375,677	1,597,539	-	685	1,973,900
13	400,078	1,179,714	-	677	1,580,469	353,485	1,612,157	-	685	1,966,327	375,677	1,597,539	-	685	1,973,900
14	400,078	1,179,714	-	677	1,580,469	353,485	1,612,157	-	685	1,966,327	375,677	1,597,539	-	685	1,973,900
15	400,078	1,179,714	-	685	1,580,477	353,485	1,612,157	-	685	1,966,327	375,677	1,597,539	-	685	1,973,900
16	400,078	1,179,714	-	685	1,580,477	353,485	1,612,157	-	685	1,966,327	375,677	1,597,539	-	685	1,973,900
17	400,078	1,179,714	-	685	1,580,477	353,485	1,612,157	-	685	1,966,327	375,677	1,597,539	-	685	1,973,900
18	220,078	1,179,714	-	685	1,400,477	440,485	1,612,157	-	685	2,053,327	375,677	1,121,539	-	685	1,497,900
19	220,078	1,179,714	-	685	1,400,477	440,485	1,612,157	-	685	2,053,327	311,677	1,121,539	-	685	1,433,900
20	220,078	1,179,714	-	685	1,400,477	440,485	1,098,157	-	685	1,539,327	311,677	2,121,539	-	685	2,433,900
21	400,078	1,179,714	-	685	1,580,477	440,485	2,317,157	-	685	2,758,327	311,677	2,121,539	=	685	2,433,900
22	400,078	2,179,714	-	685	2,580,477	440,485	2,317,157	-	685	2,758,327	311,677	2,121,539	-	685	2,433,900
23	400,078	2,179,714	-	685	2,580,477	440,485	2,317,157	-	685	2,758,327	359,677	2,121,539	-	685	2,481,900
24	400,078	2,179,714	-	685	2,580,477	440,485	2,317,157	-	685	2,758,327	359,677	2,121,539	-	685	2,481,900
25	308,078	2,179,714	-	685	2,488,477	125,485	2,317,157	-	685	2,443,327	359,677	2,121,539	-	685	2,481,900
26	308,078	2,179,714	-	685	2,488,477	125,485	2,317,157	-	685	2,443,327	359,677	2,121,539	-	685	2,481,900
27	308,078	2,179,714	-	685	2,488,477	125,485	2,317,157	-	685	2,443,327	359,677	2,121,539	-	685	2,481,900
28	308,078	2,179,714	-	685	2,488,477	125,485	2,317,157	-	685	2,443,327	359,677	2,121,539	-	685	2,481,900
29	458,078	2,179,714	-	685	2,638,477	125,485	2,317,157	-	685	2,443,327	359,677	2,121,539	-	685	2,481,900
30	458,078	2,179,714	-	685	2,638,477	108,677	2,324,539	-	685	2,433,900	359,677	2,121,539	-	685	2,481,900
31	459,485	2,186,157	-	685	2,646,327						191,892	2,128,755	-	685	2,321,331





#### **Management Services Agreement Report**

		Type	Service Group	Service Span	Agreement Date	Expiration	Contract Amount
Alameda County	Risk Managment Assessment	Agreement	Risk Management	Continuous	01 Jul 2024	-,,	
Alameda County Mosquito Abatement District	Class & Comp	Agreement	HR (C&C, NEOGOV, DLM)	On Call		12/31/2025	
Alliance of Pest Control Districts	HR Amend #3	Amend	HR (C&C, NEOGOV, DLM)	On Call		12/31/2025	
Arvin	HR Srvs	Agreement	HR (C&C, NEOGOV, DLM)	Project		1/31/2026	
Belvedere Best Best & Krieger	HR & Rec Srvs (Amend #7)	Amend Amend	HR (C&C, NEOGOV, DLM)	On Call Continuous	17 Oct 2022	N/A 5/31/2025	\$ 159,150 no NTE
Buena Park Library District	Santa Ynez River WCD Transparent Govt & Comms Srvs (Amend #2) HR/Finance Assessment (Amend #1)	Amend	Comms & Engagement Finance	Continuous	12 Jun 2023 06 Aug 2024	5/31/2025 N/A	
Calabasas	Transparent Govt Srvs	Agreement	Transparent Government	On Call	13 May 2024	N/A	
California Urban Water Agencies	Comm & Eng, Transparent Govt, Fin Svcs	Agreement	Multiple	Project	05 Mar 2024		no NTE
CalSAWS	Management and Administrative Srvs (Amend # 41)	Amend	Contract Staffing	Continuous	02 Feb 2009	N/A	no NTE
Carmel-by-the-Sea	HR Payroll Srvs	Agreement	HR (C&C, NEOGOV, DLM)	On Call		8/31/2025	\$ 59,999
Carpinteria	HR Srvs (Amend #1)	Amend	HR,Recruitment	Continuous	25 Jul 2022	N/A	\$ 160,000
Castro Valley Sanitary District	Finance Audit Srvs (Amend #1)	Amend	Finance	Continuous		12/31/2025	
Central Coast Marketing Team	Econ Dev & Recruiting - (Amend #2)	Amend	Economic Development,Recruitment		01 May 2021	N/A	
Citrus Heights Water District	Comm & Engagement (TO 2023-01)	TO	Comms & Engagement	Continuous	17 May 2017	N/A	no NTE
Citrus Heights Water District	Finance Srvs (TO 2023-06 Operations)	TO	Finance	Continuous	17 May 2017	N/A	no NTE
Citrus Heights Water District Citrus Heights Water District	Finance Srvs (TO 2023-08 Monthly Financial Reports) HR C&C Srvs (TO 2024-02)	TO TO	Finance HR (C&C, NEOGOV, DLM)	Continuous Continuous	17 May 2017 17 May 2017	N/A 6/30/2025	no NTE \$ 22,000
Citrus Heights Water District  Citrus Heights Water District	HR Management Srvs (TO #2019-02)	TO	HR	On Call	17 May 2017	N/A	no NTE
Citrus Heights Water District	Master Agreement		Finance,HR,Outreach	Continuous	17 May 2017	N/A	no NTE
Citrus Heights Water District	Recruiting Srvs (TO 2024-04)	Agreement	HR (C&C, NEOGOV, DLM)	Project	17 May 2017		
Coachella Valley Public Cemetery District	HR Srvs	Agreement	,HR (C&C, NEOGOV, DLM)	On Call	30 Aug 2024		
Colusa Groundwater Authority	Program Administration (Amend #1)	Amend	Contract Staffing	Continuous	25 May 2022	N/A	\$ 175,000
Community Medical Centers	Emergency Srvs	Agreement	Emergency Srvs	Continuous	01 Jul 2024	6/30/2026	\$ 100,000
Contra Costa County Fire Protection District	Finance & Payroll Transition	Agreement	Finance	Project	01 Apr 2024	4/30/2025	\$ 150,000
Contra Costa Transportation Authority	HR Management Srvs (Amend #2)	Amend	HR (C&C, NEOGOV, DLM)	On Call	01 Jul 2022		
Del Paso Manor Water District	Governance Support	Agreement	HR	Continuous	01 Jul 2023	N/A	\$30,000
Del Rey Oaks	Financial Srvs (Amend #2)	Amend	Finance	Continuous	01 Aug 2022		
Delano	Planning Srvs	Agreement	Planning	Continuous	10 Sep 2024		
Desert Healthcare District Desert Healthcare District	HR Srvs (Amend #1) HR Srvs 2025	Amend Agreement	HR (C&C, NEOGOV, DLM) HR (C&C, NEOGOV, DLM)	Continuous Project	08 May 2024	12/31/2025	
Dublin San Ramon Srvs District	On-Call Graphic Design Srvs		Organizational Development	On Call	01 Jul 2024		no NTE
Dublin San Ramon Srvs District	On-Call Graphic Design Srvs (TO 2024-03)	TO	Comms & Engagement	On Call	01 Jul 2024		
East Bay Dischargers Authority	Finance & HR Payroll (Amend #1)	Amend	Multiple	Continuous	30 Nov 2023		
East Kern Health Care District	Transparent Govt & Outreach Amend #1	Amend	Transparent Government	Continuous	28 May 2024		
East Palo Alto	ED Srvs Phase II (Amend #1)	Amend	Economic Development	Project	16 Sep 2024	6/30/25	\$ 17,000
Eastern Municipal Water District	Communications Srvs	Agreement	Comms & Engagement	Project	27 Aug 2024		
El Dorado County Transit Authority	Procurement Policy & Procedural Consulting	Agreement	Finance	Project		6/30/2025	
Emeryville 	Finance Srvs	Agreement	Finance	Project	29 Oct 2024		
Emeryville	Finance Srvs Amend #4 (HR Srvs)	Amend	HR (C&C, NEOGOV, DLM)	Continuous	22 Sep 2022	N/A	
Escalon Fairfield	Transparent Govt Srvs On Call HR Srvs	Agreement Agreement	Transparent Government HR (C&C, NEOGOV, DLM)	Continuous On Call	16 Sep 2024 31 Jul 2024		
Feather River Air Quality Management District	HR & Transparent Govt Srvs	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	08 Apr 2024	12/31/25	
First 5 Yolo	Finance Srvs	Agreement	Finance	Continuous	11 Jun 2024	4/30/25	
Fox Canyon Groundwater Management Agency	Admin Srvs	Agreement	Contract Staffing	Project	25 Sep 2024	4/30/25	
Glendora	Finance Srvs	Agreement	Finance	Project	13 Dec 2024	N/A	
Golden Hills Community Srvs District	Annual Planning Meeting Facilitation	Agreement	Organizational Development	Project	25 Jan 2024	6/30/2026	\$ 10,000
Grass Valley	Recruiting Srvs	Agreement	Recruiting	Project	24 Sep 2024	N/A	\$ 15,000
Greenfield	Project Assistance (Amend #4)	Agreement	Public Works	Continuous	20 Dec 2021		
Habitat for Humanity Monterey Bay	Recruiting Srvs	Agreement	Recruiting	Project	14 Jan 2025		
Hayward	Finance & Payroll Srvs	Agreement	Finance	On Call	25 Jan 2024	N/A	
Hayward Area Recreation and Parks District	Finance Srvs	Agreement	Finance	On Call	07 Feb 2025 07 Feb 2025	12/31/25 12/31/25	
Hayward Area Recreation and Parks District Hercules	Payroll Support HR Support (Amend #4)	Agreement Amend	Payroll HR (C&C, NEOGOV, DLM)	Continuous Continuous	17 Jan 2023	6/30/2025	
Indian Wells Valley Groundwater Authority	Admin Srvs	Agreement	Contract Staffing	Continuous	13 Dec 2023	1/1/25	no NTE
Ironhouse Sanitary District	HR Management Srvs (Amend #1)	Amend	HR	Continuous	05 Apr 2016	N/A	no NTE
James Irvine Foundation	Grant Advisement Srvs	Agreement	Economic Development	Project	01 Jul 2022	N/A	
La Mesa	Transparent Govt Srvs	Agreement	Transparent Government	Project	01 Apr 2024		
Lakewood	Finance Srvs	Master Agreement	Finance	Project	09 Sep 2024		no NTE
Lakewood	Finance Srvs (TO 2025-01)	TO	Finance	Project		6/30/2025	
Larkspur	HR Investigation Srvs (TO 2024-03)	TO	HR (C&C, NEOGOV, DLM)	Project	16 Aug 2023	N/A	no NTE
Larkspur	Master Agreement	Agreement	Organizational Development	Continuous	16 Aug 2023	N/A	no NTE
Larkspur	OD Team Building Srvs (TO 2024-02)	TO	Organizational Development	Project	16 Aug 2023	N/A	
Larsen Wurzel & Associates	Finance Structor 2024 01	Master Agreement		Project	09 Sep 2024		no NTE
Larsen Wurzel & Associates	Finance Srvs TO 2024-01 Finance Srvs (FY 24-25)	TO Agreement	Finance Finance	Project Continuous	09 Sep 2024 24 Sep 2024	N/A 6/30/2025	\$ 50,000 \$59,600
Las Gallinas Valley Sanitary District Livermore-Amador Valley Water Management Agency	Finance Srvs (FY 24-25) Finance Srvs (Amend #1)	Agreement	Finance	Continuous	30 May 2024		
Evermore Amount valley water intallagement Agency	i mance 5145 (milicila #1)	Amenu	Timunec	Continuous	30 Iviay 2024	0/30/2023	÷ 133,000

#### **Management Services Agreement Report**

Los Vaqueros Reservoir	Transparent Govt Srvs (Amend #2)	Amend	Transparent Government	Continuous	08 Mar 2023	6/30/2025 \$	56,199
Marin County	HR & Planning Srvs (Amend #1)	Amend	HR (C&C, NEOGOV, DLM)	On Call	01 Sep 2023		
Marin County	Outreach Srvs	Agreement	Other	Project	01 Aug 2024		
Marin County	Project Management Srvs	Agreement	Public Works	Project		6/30/2025	
Marin County Children and Families Commission	Payroll Srvs	Agreement	Payroll	Project	09 Jan 2025	6/30/25 \$	
Marin Emergency Radio Authority	Admin Srvs	Agreement	Contract Staffing	Continuous	01 Jul 2023	6/30/2025	no NTE
Marin Municipal Water District	Class/Comp & Recruiting Srvs (Amend #2)	Amend	HR	Project	10 Dec 2021	12/31/2026	\$ 300,000
Marin Sonoma Mosquito and Vector Control District	Finance Srvs	Agreement	Finance	Continuous	10 Apr 2024	6/30/2025 \$	35,100
Marin Wildfire Prevention Authority	Recruiting Srvs	Agreement	HR	Project	17 May 2023	N/A \$	10,000
Marina	Planning Projects	Agreement	Planning	Project	30 Sep 2020	N/A	no NTE
Marina Coast Water District	Class & Comp Study	Agreement	HR	Project	01 May 2023	N/A \$	
Marina Coast Water District	Finance (Util Billing CSA, Phase 2)	Agreement	Finance	Project	04 Feb 2025	6/30/2026 \$	73,000
Marina Coast Water District	Finance Srvs (FY 24-25)	Agreement	Finance	On Call	16 Aug 2024	6/30/25 \$	
Marina Coast Water District	HR Srvs (FY 24-25)	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	16 Aug 2024	N/A S	
Mendocino Coast Healthcare District	Agency Administration Srvs (Amend #1)	Amend	HR (C&C, NEOGOV, DLM)	Continuous	23 Dec 2023	6/30/2027	
Mendocino County	Fiscal System Review (Amend #4)	Amend	Finance	Continuous	07 Oct 2022	6/30/2025	
Menifee	HR Srvs	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	05 Jun 2024	6/30/25 \$	
Merced County Association of Governments	Management Coaching	Agreement	Organizational Development	Project	01 Mar 2024	N/A \$	
Mill Valley	HR Planning Scope (Amend #1)	Amend	HR	On Call	16 Aug 2016	N/A	no NTE
Modesto Irrigation District	Administrative Assessment	Agreement	HR (C&C, NEOGOV, DLM)	Project	26 Jun 2024	N/A \$	
Monterey Bay Dart	ED Srvs (Amend #2)	Amend	Economic Development	Continuous	01 Oct 2023	3/30/25	
Monterey County Convention and Visitors Bureau	Meeting Management Srvs	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	05 Jun 2024	6/30/2025 \$	
Monterey Peninsula Regional Park District	Finance Srvs	Agreement	Finance	On Call	08 Nov 2021	N/A \$	
Monterey Peninsula Regional Park District	Grant Management	Agreement	Public Works	Continuous	01 Jul 2024	6/30/2025 \$	
Monterey Peninsula Regional Park District	Grant Writing	Agreement	PES	Continuous	01 Jul 2024	6/30/2025 \$	
Monterey Peninsula Regional Park District	Strategic Plan (Amend #2)	Amend	Organizational Development	Project	12 Dec 2023	N/A \$	
Monterey Peninsula Water Management District	HR Srvs (2024)	Agreement	HR (C&C, NEOGOV, DLM)	On Call	01 Jul 2024	6/30/2026 \$	
Municipal Shared Srvs Corporation	Admin Srvs	Short Form	Contract Staffing	Continuous	01 May 2024	6/30/2025 \$	
Napa	OD Srvs	Short Form	Organizational Development	Project	22 Jan 2025	8/31/25 \$	
Nevada County Consolidated Fire District	HR Support	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	01 Jul 2024	6/30/2025 \$	
North Coast County Water District	Finance Srvs	Agreement	Finance	Project	21 Jan 2025 02 Jan 2024	N/A \$	
North Edge Business Financing and Community Development Orland	Economic Development Finance Srvs (Amend #1) Finance Srvs	Amend Agreement	Economic Development Finance	Continuous Continuous	17 Dec 2024	N/A \$	
Pacific Grove	HR Payroll Srvs	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	06 Sep 2024	6/30/2025 \$	
Pacifica	Financial Srvs (Amend #2)	Agreement	Finance	Continuous	04 Jan 2022	6/30/2025	
Pajaro Regional Flood Management Agency	On-Call Admin Srvs	Agreement	Multiple	On Call	15 Oct 2024	6/30/26	
Peninsula Clean Energy	HR Srvs (Amend #1)	Amend	HR	Project	24 Apr 2019	0/30/20 , N/A	no NTE
Piedmont	Labor Relations	Agreement	HR (C&C, NEOGOV, DLM)	Project	21 Jan 2025	7/19/25 \$	
Placerville	Recruiting Srvs	Agreement	Recruiting	Project	16 Jul 2024	6/30/25 \$	
Quartz Hill Water District	Comp Study	Agreement	HR (C&C, NEOGOV, DLM)	Project	28 Aug 2024	1/31/25 \$	
Redwood Empire School's Insurance Group	OD Srvs (Amend #1)	Amend	Organizational Development	Continuous	05 Jul 2023	6/30/2025 \$	
Regional Water Authority	Class & Comp Srvs	Short Form	HR (C&C, NEOGOV, DLM)	Project	02 Dec 2024	6/30/2025	
Richardson Bay Regional Agency	Amend #1 (2023 renewal)	Agreement	Contract Staffing	Continuous	15 Oct 2021	N/A	no NTE
Rio Dell	HR Srvs	Agreement	HR (C&C, NEOGOV, DLM)	On Call	26 Dec 2024	12/31/25 \$	
Rohnert Park	Finance Srvs	Agreement	Finance	Project	15 Oct 2024	6/30/25 \$	
Rural Community Assistance Corporation	Finance Srvs SAFER	Subagreement	Finance	Project	01 Nov 2024	9/30/25 \$	
Rural Community Assistance Corporation	Finance Srvs SEWER	Subagreement	Finance	Project	01 Nov 2024	9/30/25 \$	
Sacramento Regional County Sanitation District and Sacramento Area Sewer District	Staffing Assessment Consulting Srvs (Amend #2)	Amend	Finance	Project	13 Apr 2023	N/A S	
Salinas	Recruiting and Class with General HR	Agreement	HR,Recruitment	Project	23 Jul 2021	N/A	no NTE
Salinas Valley Basin Groundwater Sustainability Agency	Management Srvs (Amend #8)	Amend	Contract Staffing	Continuous	01 Aug 2017	6/30/25	\$1,502,174
San Diego Local Agency Formation Commission	HR Srvs	Agreement	HR	Continuous	04 Nov 2022	N/A S	\$ 100,000
San Juan Bautista	CM Recruitment	Agreement	Recruiting	Project	25 Nov 2024	4/30/2025 \$	25,000
San Juan Bautista	HR Srvs (Amend #3)	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	20 Dec 2021	6/30/2026	\$ 120,000
San Juan Bautista	Procurement & Housing (Amend #1)	Amend	Finance	Continuous	15 Apr 2022	6/30/2025	\$ 100,000
San Lorenzo Valley Water District	Finance & HR Srvs (Amend #3)	Amend	Multiple	Continuous	16 Oct 2023	3/31/25	\$ 206,300
San Mateo County Mosquito and Vector Control District	HR Srvs	Agreement	HR (C&C, NEOGOV, DLM)	On Call	01 Jul 2024	6/30/25 \$	25,000
San Mateo County Transit District	Transparent Government	Agreement	Transparent Government	Continuous	17 Jun 2024	6/30/2025	\$ 238,117
San Miguel Community Srvs District	Communications Training & Class/Comp	Agreement	Training	Project	29 Jul 2023	N/A \$	
San Ramon Valley Fire Protection District	Payroll Srvs	Agreement	HR	Continuous	01 Aug 2023		
San Simeon Community Srvs District	Finance Srvs (Amend #2)	Agreement	Finance	On Call			
Sand City	Finance Srvs (Amend #3)	Amend	Finance	On Call	16 Feb 2023	6/30/2025	
Santa Barbara County	Master Agreement (FY 24-25)	Agreement	Multiple	Continuous		6/30/2025	
Santa Cruz County Regional Transportation Commission			Dogwisting	Project	14 Nov 2024	12/21/2025 \$	18,000
	Recruiting Srvs	Agreement	Recruiting				
Santa Maria Valley Water Conservation District	Administration Srvs	Agreement	Contract Staffing	Continuous	10 Jan 2024	1/31/2025	no NTE
Santa Rosa	Administration Srvs Strategic Planning (Amend #1)	Agreement Amend	Contract Staffing Organizational Development	Continuous Project	10 Jan 2024 23 Aug 2022	1/31/2025 12/31/25	no NTE \$9,144
Santa Rosa Santa Ynez River Water Conservation District, ID #1	Administration Srvs Strategic Planning (Amend #1) Recruiting Srvs	Agreement Amend Agreement	Contract Staffing Organizational Development Recruiting	Continuous Project Project	10 Jan 2024 23 Aug 2022 12 Oct 2023	1/31/2025 12/31/25 N/A \$	no NTE \$9,144 34,000
Santa Rosa	Administration Srvs Strategic Planning (Amend #1)	Agreement Amend	Contract Staffing Organizational Development	Continuous Project	10 Jan 2024 23 Aug 2022	1/31/2025 12/31/25 N/A \$ N/A	no NTE \$9,144

#### **Management Services Agreement Report**

Sites Project Authority Solano County Water Agency

Soledad Solvang

Solvang

Sonoma County

Sonoma Mendocino Economic Development District South Orange County Wastewater Authority

St. Helena

Stanislaus Consolidated Fire Protection District

Town of Tiburon

Transportation Agency for Monterey County

Truckee Donner Public Utility District

Tukwila

Tuolumne County

Twain Harte Community Srvs District

Valley Water (Santa Clara Valley Water

Walnut Creek

Walnut Creek

West County Wastewater

West Valley Sanitation District

Willows

Windsor

Woodside Yolo Transportation District

Yolo Transportation District

Yountville

Yountville

#### Service Span Key

- Yellow Highlights New Contracts/Amendments since last Board Meeting.
- On-Call agency calls us to provide service periodically when they need it.
- Project Specific the work involves a specific project to be completed and then contract is done.
- Continuous Services we are always there and provide continuous services.

Transparent Government Srvs	Agreement	Transparent Government	Continuous	05 Aug 2024	12/31/2025	\$ 40,630
HR Srvs (Amend #3)	Amend	HR (C&C, NEOGOV, DLM)	Continuous	01 Jul 2020	6/30/2025	
Recruiting Srvs 2024	Agreement	HR (C&C, NEOGOV, DLM)	Project	13 May 2024	6/30/25	
Class & Comp Study (Amend #1)	Agreement	HR (C&C, NEOGOV, DLM)	Project	15 May 2024	6/30/2025	
Recruiting (Amend #1)	Amend	Recruiting	Project	09 May 2024	12/31/25	
HR Srvs (Amend #2)	Agreement	HR (C&C, NEOGOV, DLM)	On Call	,	11/30/2025	
Agency Administration Srvs	Agreement	Economic Development	Continuous	08 Dec 2023	6/8/2025	
Finance Srys	Agreement	Finance	Project	08 Nov 2024	6/30/2025	
HR Srvs (Amend #4)	Amend	HR (C&C, NEOGOV, DLM)	Continuous	05 Aug 2022	N/A	.,
HR and Clerk Srvs (Payroll)	Agreement	Clerk Srvs.HR	On Call	29 Apr 2021	N/A	no NTE
Finance Srys	Agreement	Finance	Continuous	01 Jul 2024	6/30/2025	
Compensation Study	Agreement	HR (C&C, NEOGOV, DLM)	Project	01 Dec 2024	6/30/2025	,
TG, Procurement (Amend #1)	Agreement	Transparent Government	Continuous		12/31/2025	,
Classification Study	Agreement	HR (C&C, NEOGOV, DLM)	Project	17 Jun 2024		
Finance Srvs Amend #1	Amend	Finance	Project	20 Nov 2024	6/30/2025	,
Finance & Payroll Srvs	Agreement	Multiple	Project	05 Feb 2024	N/A S	
Emergency Response Procedures	Agreement	Emergency Srvs	Continuous		12/31/2025	
Emergency Management Srvs	Agreement	Emergency Srvs	Project	01 Jul 2024	6/30/2025	,
HR Srvs	Agreement	HR (C&C, NEOGOV, DLM)	Continuous	01 Jan 2024	6/30/2025	
HR & Finance Srvs (FY 2024-2025) Amend #3	Amend	HR (C&C, NEOGOV, DEM)	Continuous	01 Jul 2024	6/30/2025	,
HR Srys - Amend #1	Amend	HR (C&C, NEOGOV, DEM)	Continuous	16 Jul 2021	N/A S	
HR & Transparent Government Srvs (Amend # 5)	Amend	Multiple	Continuous	01 Jul 2022	6/30/2025	no NTE
Finance Transition Srvs	Agreement	Finance	Project	27 Aug 2024	6/30/2025	
CEQA Initial Study	Agreement	Planning	Project	29 Jul 2024	6/29/2025	
Finance Srvs	Agreement	Finance	Project	26 Jun 2024	6/30/2025	
Transparent Government Srvs (Amend #1)	Amend	Transparent Government	Continuous		12/31/2025	.,
TO 2023-01 (Fin Sycs)	TO	Finance	Project	19 Jul 2016	N/A	no NTE
TO 2024-01 (Fin Svcs) TO 2024-01 (Comm & Engage Srvs)	TO	Comms & Engagement	Project	19 Jul 2016 19 Jul 2016	N/A N/A	no NTE
10 2024-01 (COITIII & ETIGAGE SIVS)	10	Commis & Engagement	rioject	19 Jul 2016	N/A	HONTE



FROM: TIFFANY BURAGLIO, Executive Assistant Item: 3F

SUBJECT: RECEIVE AND FILE MUNICIPAL DENTAL POOL UPDATE

# **RECOMMENDATION**

Receive and file this Municipal Dental Pool update.

# **BACKGROUND**

At the November 22, 2019, Executive Committee meeting, authority was granted for the Executive Director to approve new RGS Dental Pool Associate Memberships. Keenan & Associates administers the pool and RGS provides financial oversight services.

Thirty-five agencies currently participate in the RGS Dental Pool as Associate Members. These agencies represent approximately 5,500 subscribers.

City of Alhambra
City of Artesia
City of Oxnard
City of Azusa
City of Baldwin Park
City of Bellflower
City of Bellflower
City of Upland

City of Bishop

City of Brea

City of Chino

City of Claremont

City of Claremont

City of Dana Point

City of Desert Hot Springs

City of Corte Madera

Town of Yucca Valley

Central Marin Fire Authority

Central Marin Police Authority

County of Kings Superior Court of CA

Greater Los Angeles County VCD

City of Desert Hot Springs Greater Los Ang
City of Firebaugh Jurupa CSD

City of Folsom Metropolitan Transportation Commission

City of Fountain Valley Phelan Pinon Hills CSD

City of Glendora Regional Government Services

City of Hawaiian Gardens Sacramento Area Council of Governments
City of Jurupa Valley San Bernardino Co Employees' Retirement

City of Laguna Niguel Association

City of Larkspur

# **REVIEW FOR THIS MEETING**

The City of Artesia joined the pool effective January 1, 2025. Requests for new member quotes are typically received by Keenan around the second quarter of the calendar year. Monthly claims costs have been rising, but are able to be covered by pool reserves.

# **FISCAL IMPACT**

RGS' administrative fee is 1 percent of premiums paid. For FY25, MDP administrative fee revenue received of \$39,697 is 53.6% of the budgeted amount of \$74,000.



FROM: DEONA KNIGHT, HR Manager Item: 3G

SUBJECT: RECEIVE AND FILE AGENCY BONUS AWARDS UPDATE

# **RECOMMENDATION**

Receive and file agency bonus awards update.

# **BACKGROUND**

At the September 15, 2022 meeting, the Executive Committee approved a Pay for Performance Program which included a request of staff to report on a regular basis to the Executive Committee the number of recipients and total amount of agency bonus awards. Since the decision to award bonuses resides with the Executive Director, it was suggested by staff that the report also note if the actual awards were consistent with the recommendations of HR.

# **REVIEW FOR THIS MEETING**

During the period of November 21, 2024 through February 20, 2025 two contribution-based bonuses in the amounts of \$1,000 and another contribution-based bonus in the amount of \$500 were proposed and reviewed by HR. The bonuses were approved and awarded by the Executive Director, consistent with HR recommendations.

# **FISCAL IMPACT**

The bonus program funding was authorized at the September 15, 2022 meeting. No changes or additional impacts are expected at this time.



FROM: DEONA KNIGHT, Human Resources Manager Item: 3H

SUBJECT: UPDATES TO SICK LEAVE, USE OF PERSONAL VEHICLE, and FMLA/CFRA HUMAN

**RESOURCES POLICIES** 

# **RECOMMENDATION**

Approve changes to the RGS Human Resources Policies: Section D. 2. Sick Leave, Section B. 7. Use of Personal Vehicle, and Appendix C: Family Medical Leave as Provided by FMLA and CFRA.

# **BACKGROUND**

New California legislation effective January 1, 2025, required a review and modification of three Human Resources policies to ensure compliance.

AB 2499 requires employers to allow employees to use sick leave if they are victims of "qualifying acts of violence" or if they have a family member who is a victim of a qualifying act of violence. This is in addition to the existing protected conditions of victims of domestic violence, sexual assault, or stalking. AB 2499 further obligates employers with 25 or more employees to provide a leave of absence for the employee if they are a victim of a qualifying act of violence, for a period of up to 12 weeks. And if the employee is a family member of the victim of a qualifying act of violence, the employee is entitled to a leave of absence for up to 10 days. This leave runs concurrently with any leave under FMLA and CFRA. AB 2499 impacts the RGS Sick Leave policy and the FMLA/CFRA policy.

SB 1100 makes it an unlawful employment practice to include statements about the need for a driver's license in job advertisements, postings, applications, and similar employment material. SB 1100 impacts the RGS Use of Personal Vehicle Policy.

# **Sick Leave**

The current Sick Leave policy lists the following reasons for use of sick leave: "For certain specified purposes when the employee is a victim of domestic violence, sexual assault, or stalking."

To comply with AB 2499, staff is proposing the following update: "Paid sick leave can be used when the employee is a victim of an act of violence, including domestic violence, sexual assault, or stalking; or has a family member who is a victim of an act of violence."

# **Family Medical Leave Act Policy**

Staff is proposing to modify Section 2 of the Family Medical Leave as provided by FMLA/CFRA Policy to include "up to" preceding amounts of leave available (i.e., "up to 12 weeks"), as the amounts required vary; and to add these additional reasons for leave to the list in Section 2:

"To care for oneself when the employee is a victim of a qualifying act of violence;"

• "To care for the employee's child, parent, grandparent, grandchild, sibling, spouse, or domestic partner, or a "designated person" who does not need to be a blood relative, so long as their association with the employee is the equivalent of a family relationship, when they are a victim of a qualifying act of violence. "

# **Use of Personal Vehicle**

The current language of the first paragraph of RGS's Use of Personal Vehicle policy reads: "Employees who travel on work-related business must have a valid California driver's license and insurance certificate on file with Human Resources."

In order to comply with SB 1100, Staff is recommending changing the statement above to: "Though RGS is a remote work agency, on occasion, an employee may occasionally travel for work-related business. If an employee drives for work-related business, they will be asked for proof of a valid State Driver's License and an insurance certificate. Employees may opt to use reasonably priced ride-sharing or public transportation as a mode for work-related travel; such reimbursable cost should be preapproved by the employee's supervisor."

#### **FISCAL IMPACT**

No significant fiscal impact results from approving these policy modifications.



FROM: TIFFANY BURAGLIO, Executive Assistant Item: 31

SUBJECT: UPDATE TO FINANCE & AGENCY OPERATIONS POLICIES

# **RECOMMENDATION**

Receive and file this Finance & Agency Operations Policies update.

# **BACKGROUND**

At the November 21, 2024 Executive Committee meeting, the Committee approved a comprehensive set of Finance & Agency Operations Policies. These policies had originally been contained in comprehensive Personnel Rules, Regulations, and Policies document. The comprehensive document was separated into four separate documents and that separation was approved by the Executive Committee at the February 16, 2023 meeting.

In compiling the Finance & Agency Operations Policies, staff inadvertently left out the Diversity, Equity and Inclusion Policy which had been approved as an addition to the original Personnel Rules, Regulations and Policies document by the Executive Committee at the November 19, 2020 meeting. The policy has been properly included in the full packet as policy A.12.

# **FISCAL IMPACT**

There is no fiscal impact for this update.



FROM: LINDSAY RICE, Accounting Manager Item: 4A

SUBJECT: FY24-25 PRELIMINARY FINANCIAL PERFORMANCE

# **RECOMMENDATION**

Review preliminary financial reports for FY24-25 through December 2024.

# **FISCAL YEAR 24-25**

Halfway through the fiscal year, the JPA performance has resulted in net income of \$212,116. Client billing revenue is \$820,073 (8.3%) greater than last fiscal year. Net income is \$89,148 less than December 2023 due to these various factors: (1) salaries and benefits increasing at a higher rate (11.8%) than revenue (8.3%), (2) the decrease in client expense reimbursement revenue (and expense) associated with the CalSAWS maintenance phase, (3) sick leave replenishment of 1100 hours in November Q2, and (4) a onetime recovery payment totaling \$61,442 on behalf of a client. Two annual events include a vacation and PTO cap payouts of \$69,000 and \$20,000 of unemployment expense which always occurs the second pay of December and continues into February as staff work past the \$7,000 taxable income limit.

# **REVENUE/INCOME**

- Client billing revenue grew from \$9.93M to \$10.75M when comparing year-to-date totals for December 2023 and December 2024. This 8.3% increase is due to several continuing factors that include: an increase in new clients or new projects, additional service line or project agreements for current or past clients, and CPI increases.
- The JPA entered into a new agreement with Municipal Shared Services (MSS) through June 30, 2025. The agreement decreased the administration service monthly fee from \$1,000 to \$200.
- Client Expense Reimbursement income has decreased by \$715,553 or 36.3% compared to last year. This is primarily due to the trending decrease in CalSAWS subcontractor operations which was anticipated.
- Miscellaneous Income Other includes a Form 941 payroll adjustment of \$4,016 for FY22-23.
- Over the last fiscal year, the JPA has been able to increase funds available for longer term investment with a high yielding interest rate Money Market account at Five Star bank. Investment income as of December 2024 has increased \$31,170 compared to last year. In June 2024, the JPA opened a Prime Fund account with California CLASS for its long-term investment funds with an interest rate that has stayed near or over 5%.
- Overall, Total Income-to-date has decreased by \$123,384, or \$89,148 when including investment income, as compared to FY23-24.

# **EXPENDITURES**

• The change when comparing total expenses for FY24-25 to FY23-24 is 2.0%. The increases in payroll and benefits are primarily offset by the decreases in pass-through client expenses.

- Payroll and employee benefits make up the most expenses. For the fiscal year, at December 2024 payroll and benefits increased by \$1.06M or 11.8% when compared to December 2023. A contributing factor is the increase of 10 CalSAWS employees or 4.7% when comparing the two periods.
- As of October 2023, CalSAWS accrued vacation liability was discontinued as RGS is reimbursed for vacation cashouts. This was previously accrued in Salaries – Nonbillable.
- A credit variance of \$54,827 for RGS compensated absences as of December 2024 in Salaries Nonbillable indicates employees have earned more vacation than have been taken to-date. The JPA implemented a new paid time off plan effective January 2024. The end of year payouts are rolled into Salaries Regular.
- Life Insurance Expense encountered recording errors early in FY23-24 which accounts for the variance in the year-to-date amount when comparing the fiscal years at this time. It was corrected later in the year. Current year-to-date amounts are tracking as expected.
- Professional Services for FY24-25 includes \$29,938 in charges by JMSb Strategies for performance evaluation services, succession planning, and on-call services.
- A review of all expense accounts was conducted in December that resulted in various reclassifications of charges from Professional Dues & Memberships.
- There are various timing differences regarding the use of Training and Development and Conferences and Outreach year to year.
- Bad Debt Expense and Recovery Payments account for uncollectible revenue expense and unforeseen fees or payments paid by RGS in client work respectively.
- Travel, mileage, supplies and meal reimbursement expenses are lower than last year at this time with the decrease in CalSAWS activity. Through December 2024, totals for the three expense categories are \$83,503 compared to \$316,962 in December 2023. The majority of these expenses are billable to clients.
- A Website expense account was created for costs relating directly to maintaining the RGS website functionality.
- The client pass-through expenses reflect the CalSAWS consultant costs which are billed to the client at a markup. These expenses were anticipated to decrease through FY24-25 as the program continues in its maintenance phase. Comparing totals in December 2024 of \$1.11M to that of December 2023 of \$1.77M, there has been a decrease of \$666,614 or 37.6%. The expense this fiscal year is \$184,703 on average per month and aligns with the decrease that was budgeted.

# **OUTCOME COMPARED TO BUDGET**

• A conservative net gain of \$33,996 is projected for the fiscal year. The year-to-date net income of \$212,116 is 623.4% of the budgeted amount. An increase in clients, service lines, and training academies over the last fiscal year and through the current fiscal year continue to put RGS ahead of the goal. Total income exceeds year-to-date budgeted amounts by a larger margin of \$922,325 (8.3%) than the most significant expense, salary costs, that is over budget by \$539,313 (7.5%).

# **SERVICE LINE PERFORMANCE**

# PRELIMINARY FY24-25 SERVICE LINE REVENUE

Contract Staff	9,198,021	Recruiting	120,916
Finance	843,534	Misc Billings <sup>1</sup>	107,525
HR	560,969	Transparent Gvt	102,960
Economic Development	365,463	Payroll Services	96,680
Land Use Services	231,313	Agency Admin <sup>2</sup>	66,951
Training	217,268	Org Development	39,895
Communication & Eng	123,293		
Total I	12,074,788		

<sup>&</sup>lt;sup>1</sup> Misc Billing consists of the flowing services lines: Emergency Management, Public Safety, Public Works, Risk Management, and Outreach

# **RESERVES:**

• Reserve policy is illustrated in the table below.

RESERVES	Current Target	FYE22 Audited	FYE23 Audited	FYE24 Audited	FYE25 Projected
	Balances	Retained	Retained	Retained	Retained
		Earnings	Earnings	Earnings	Earnings
Operating	\$2,300,000	\$421,184	\$1,331,072	\$2,259,939	\$1,647,420
Claims	\$590,000	\$590,000	\$590,000	\$590,000	\$590,000
Bonus	\$590,400	\$590,400	\$590,400	\$590,400	\$590,400
Totals	\$3,480,400	\$1,601,584	\$2,511,472	\$3,440,339	\$2,827,820

 $<sup>^2</sup>$ Agency Admin includes income from MSS, STARS, Municipal Dental Pool, purchasing card rebates, ERC refund, and the CJPIA adjustment.

# Regional Government Services Profit & Loss Budget vs. Actual July through December 2024

	Jul - Dec 24	Jul - Dec 23	\$ Change	% Change	FY24-25 Budget	YTD Budget	\$ Over/(Under) YTD Budget	% of YTD Budget
Ordinary Income/Expense								
Income								
440301 · Client Billings	10,753,551	9,933,477	820,073	8.3%	19,297,926	9,648,963	1,104,588	111.4%
440400 · Admin Services								0.0%
440402 · MSS	1,200	6,000	(4,800)	-80.0%	5,000	2,500	(1,300)	48.0%
440403 · Muncipal Dental Pool	40,235	36,010	4,225	11.7%	74,000	37,000	3,235	108.7%
440404 · STARS	10,770	9,648	1,122	11.6%	20,000	10,000	770	107.7%
Total 440400 · Admin Services	52,205	51,658	547	1.1%	99,000 -	49,500	2,705	105.5%
480000 · Miscellaneous Income								
480100 · Client Expense Reimbursement	1,254,286	1,969,840	(715,553)	-36.3%	2,903,000	1,451,500	(197,214)	86.4%
480200 · Purchasing Card Rebate	2,525	2,825	(300)	-10.6%	5,000	2,500	25	101.0%
480600 · Insurance Recovery	8,077	-	8,077	100.0%	-	-	8,077	100.0%
480900 · Other	4,144	1,497	2,648	176.9%	-	_	4,144	100.0%
Total 480000 · Miscellaneous Income	1,269,032	1,974,162	(705,129)	-35.7%	2,908,000	1,454,000	(184,968)	87.3%
Total Income	12,074,788	11,959,297	115,491	1.0%	22,304,926	11,152,463	922,325	108.3%
Gross Profit	12,074,788	11,959,297	115,491	1.0%	22,304,926	11,152,463	922,325	108.3%
Expense								
511010 · Salaries - Regular	7,812,639	7,004,988	807,651	11.5%	14,352,000	7,176,000	636,639	108.9%
511072 · Salaries - Nonbillable	(54,827)	2,922	(57,748)	-1,976.6%	85,000	42,500	(97,327)	-129.0%
512002 · Medicare Employer Expense	112,038	100,949	11,089	11.0%	198,000	99,000	13,038	113.2%
512004 · Employee Assistance Program	-	-	-	0.0%	5,000	2,500	(2,500)	0.0%
512005 · Health Insurance Expense	1,035,832	850,458	185,375	21.8%	1,920,650	960,325	75,507	107.9%
512006 · Dental Insurance Expense	87,524	73,734	13,790	18.7%	140,760	70,380	17,144	124.4%
512007 · Vision Insurance Expense	11,827	10,188	1,639	16.1%	20,000	10,000	1,827	118.3%
512008 · Life Insurance Expense	6,707	18,899	(12,192)	-64.5%	15,000	7,500	(793)	89.4%
512009 · Long Term Disability Expense	9,390	7,840	1,550	19.8%	17,000	8,500	890	110.5%
512011 · Stars 401A/457b Expense	781,166	699,118	82,049	11.7%	1,413,000	706,500	74,666	110.6%
512014 · Short Term Disability Expense	12,159	9,776	2,384	24.4%	17,000	8,500	3,659	143.0%
512015 · Unemployment Expense	23,819	19,327	4,491	23.2%	39,520	19,760	4,059	120.5%
512018 · FSA Health & Day Care Expense	2,260	1,703	557	32.7%	4,000	2,000	260	113.0%
512019 · Employee Expense Allowances	88,033	84,634	3,400	4.0%	168,000	84,000	4,033	104.8%
512020 · HRA Retirement Benefit Expense	145,897	125,971	19,926	15.8%	225,000	112,500	33,397	129.7%
520107 · APS (ADP) Payroll Fees	10,035	10,410	(375)	-3.6%	25,000	12,500	(2,465)	80.3%
520108 · Communications - Agency Expense	2,531	2,421	110	4.6%	5,000	2,500	31	101.2%
520201 · Office Supplies	-	52	(52)	0.0%	1,000	500	(500)	0.0%
520202 · Bank Fees & Services	11,791	10,187	1,604	15.7%	8,000	4,000	7,791	294.8%
520204 · Printing & Postage	4,527	5,069	(543)	-10.7%	11,000	5,500	(973)	82.3%
520301 · Audit Services	20,000	7,500	12,500	166.7%	20,000	10,000	10,000	200.0%
520302 · Legal Services	29,295	54,289	(24,994)	-46.0%	50,000	25,000	4,295	117.2%
520303 · Legal - litigation	214,286	234,896	(20,611)	-8.8%	266,000	133,000	81,286	161.1%
520314 · Administrative Services	5,668	6,698	(1,030)	-15.4%	13,000	6,500	(832)	87.2%
520320 · Professional Services	39,023	6,590	32,433	492.1%	17,000	8,500	30,523	459.1%
520501 · Professional Dues & Membership	14,667	37,267	(22,599)	-60.6%	60,000	30,000	(15,333)	48.9%
520502 · Training & Development	3,649	9,960	(6,311)	-63.4%	18,000	9,000	(5,351)	40.5%
520503 · Conferences & Outreach	15,275	31,712	(16,437)	-51.8%	50,000	25,000	(9,725)	61.1%
520504 · Publications	22,737	44,078	(21,341)	-48.4%	70,000	35,000	(12,263)	65.0%
520505 · Program Hosting Expenses	3,143	2,603	540	20.7%	6,000	3,000	143	104.8%
512017 · Bad Debt Expense	2,869	-	2,869	100.0%	-	-	2,869	100.0%
520507 · Recovery Payments	102,559	-	102,559	100.0%	-	-	102,559	100.0%
520508 · Licenses & Fees	160	1,559	(1,399)	-89.7%	2,000	1,000	(840)	16.0%
520509 · Meeting Expenses	-	-	-	0.0%	25,000	12,500	(12,500)	0.0%
520700 · Workers Comp Insurance Expense	17,724	17,423	301	1.7%	34,000	17,000	724	104.3% <b>Page 1 of 2</b>

	Jul - Dec 24	Jul - Dec 23	\$ Change	% Change	FY24-25 Budget	YTD Budget	\$ Over/(Under) YTD Budget	% of YTD Budget
520701 · General Liability Insurance Exp	41,343	30,204	11,139	36.9%	60,000	30,000	11,343	137.8%
520702 · Claims Expense	1,566	15,837	(14,270)	-90.1%	25,000	12,500	(10,934)	12.5%
520750 · Interest Expense	-	-	-	0.0%	-	-	-	0.0%
520801 · Mileage Reimbursement	20,177	44,586	(24,410)	-54.7%	56,000	28,000	(7,823)	72.1%
520803 · Travel Reimbursement	56,485	231,856	(175,371)	-75.6%	219,000	109,500	(53,015)	51.6%
520805 · Supplies & Meals Reimbursement	6,841	40,520	(33,678)	-83.1%	36,000	18,000	(11,159)	38.0%
520903 · Website	305	-	305	100.0%	-	-	305	100.0%
520904 · Technology, Licensing & Support	84,001	43,862	40,140	91.5%	200,000	100,000	(15,999)	84.0%
521001 · Pass through client expenses	1,108,218	1,774,832	(666,614)	-37.6%	2,400,000	1,200,000	(91,782)	92.4%
522798 · Miscellaneous Expense	-	-	-	0.0%	2,000	1,000	(1,000)	0.0%
560100 · Service Group Amin costs	-	-	-	0.0%	-	-	-	0.0%
570100 · Equipment Purchase	1,416	964	451	46.8%	7,000	3,500	(2,084)	40.4%
Total Expense	11,914,758	11,675,882	238,876	2.0%	22,305,930 -	11,152,965	761,793	106.8%
Net Ordinary Income	160,030	283,415	(123,384)	-43.5%	(1,004) -	(502)	160,532	-31878.5%
Other Income/Expense								
Other Income								
520100 · Investment Income	49,020	17,850	31,170	174.6%	35,000	17,500	31,520	280.1%
520200 · Insurance Claim Reimbursements	3,066	-	3,066	100.0%			3,066	100.0%
Total Other Income	52,086	17,850	34,236	191.8%	35,000 -	17,500	34,586	297.6%
Other Expense								
529997 · Unallocated Admin. Svcs - RGS	(1,438,179)	(1,542,768)	104,589	6.8%	-	-	(1,438,179)	100.0%
529999 · Allocated Unbillable Expenses	1,438,179	1,542,768	(104,589)	-6.8%	-	-	1,438,179	100.0%
Total Other Expense	-	-	-	0.0%		-	-	0.0%
Net Other Income	52,086	17,850	34,236	191.8%	35,000	17,500	34,586	297.6%
Net Income	212,116	301,264	(89,148)	-29.6%	33,996	16,998	195,118	1247.9%

# Regional Government Services Balance Sheet

As of December 31, 2024

	Dec 31, 24	Dec 31, 23	\$ Change	% Change
ASSETS				
Current Assets				
Checking/Savings				
110030 · LAIF Account	684	656	28	4.3%
110080 · US Bank Worker Comp Checking	3,983	1,147	2,836	247.3%
110090 · Community Bank of the Bay Chkg	-	12,734	(12,734)	-100.0%
111000 · Community Bank of the Bay MMkt	-	3,684	(3,684)	-100.0%
111100 · Five Star - Checking	304,812	226,217	78,595	34.7%
111110 · Five Star - Money Market	191,892	1,432,171	(1,240,280)	-86.6%
111120 · California CLASS	2,128,755	-	2,128,755	100.0%
Total Checking/Savings	2,630,126	1,676,609	953,517	56.9%
Accounts Receivable				
131130 · Accounts Receivable	2,630,590	3,134,992	(504,402)	-16.1%
Total Accounts Receivable	2,630,590	3,134,992	(504,402)	-16.1%
Other Current Assets				
120005 · Prepaid Expenses	254,126	193,582	60,544	31.3%
120010 · Prepaid Insurance	83,796	68,210	15,585	22.8%
120100 · FSA Funding Deposit	4,528	4,528	-	0.0%
131131 · Accounts Receivable - Misc	65,179	79,836	(14,657)	-18.4%
131140 · Allowance for Doubtful Accounts		(146,729)	146,729	100.0%
Total Other Current Assets	407,628	199,426	208,202	104.4%
Total Current Assets	5,668,344	5,011,028	657,317	13.1%
TOTAL ASSETS	5,668,344	5,011,028	657,317	13.1%
LIABILITIES & EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
220010 · Accounts Payable	189,537	294,865	(105,328)	-35.7%
Total Accounts Payable	189,537	294,865	(105,328)	-35.7%
Other Current Liabilities				
220012 · Accounts Payable - Misc.	27,272	2,529	24,743	978.5%
221003 · 457/401A Retirement Liability	131,547	97,627	33,921	34.7%
221005 · EE Assistance Program Variance	-	-	-	0.0%
221006 · FSA Liability	6,035	3,719	2,315	62.2%
221011 · Calpers Retirement Liability	3	3	-	0.0%
221015 · Health Insurance Liability	19,886	103,331	(83,445)	-80.8%
221016 · Long Term Disability Liability	529	931	(403)	-43.3%
221017 · Short Term Disability Liability	1,550	1,116	434	38.9%
221023 · Dental Insurance Liability	(936)	(750)	(187)	-24.9%
221024 · Vision Insurance Liability	(229)	(269)	40	15.0%
221025 · Life Insurance/AD&D Liability	800	14,334	(13,534)	-94.4%

	Dec 31, 24	Dec 31, 23	\$ Change	% Change
221026 · Child Support IWO	1,378	244	1,134	464.6%
221029 · Garnishments	250	814	(564)	-69.3%
230060 · Accrued Salaries, Wages & Taxes	627,164	426,201	200,963	47.2%
230062 · Compensated Absences - RGS	117,627	98,751	18,876	19.1%
240009 · Deferred Revenue - Retainer	18,600	-	18,600	100.0%
240010 · Deferred Revenue	110,866	139,615	(28,749)	-20.6%
Total Other Current Liabilities	1,062,341	888,196	174,145	19.6%
Total Current Liabilities	1,251,878	1,183,061	68,817	5.8%
Long Term Liabilities				
260005 · Health Reimbursement Account	(10,988)	2,970	(13,958)	-470.0%
260006 · IBNR - GL	25,000	25,000	-	0.0%
260012 · Due to CJPIA	750,000	987,260	(237,260)	-24.0%
Total Long Term Liabilities	764,012	1,015,230	(251,219)	-24.7%
Total Liabilities	2,015,889	2,198,291	(182,402)	-8.3%
Equity				
32000 · Retained Earnings	2,548,320	1,619,454	928,866	57.4%
370000 · Fund Bal Unreserved/Unrestrictd	892,019	892,019	-	0.0%
Net Income	212,116	301,264	(89,148)	-29.6%
Total Equity	3,652,456	2,812,737	839,718	29.9%
TOTAL LIABILITIES & EQUITY	5,668,345	5,011,028	657,317	13.1%



FROM: SOPHIA SELIVANOFF, Executive Director/CFO Item: 4B

GINA SCHUCHARD, Deputy CFO

SUBJECT: REQUESTS FOR PROPOSALS – INTERNAL AUDIT SERVICES

# RECOMMENDATION

Approve the RFP for independent audit services and authorize staff to issue the RFP.

# **BACKGROUND**

The independent audit relies on the auditor's assessment of the Authority's control procedures and financial statement disclosures. The Auditor Rotation Policy recognizes that changing the independent auditing firm periodically provides the Authority with a fresh approach to testing risk. The Policy provides for a three-year contract with up to a two-year extension.

The Audit Rotation Policy requires a competitive process for the selection of the Authority's auditors. In accordance with the policy, staff is submitting the following RFP for review and approval. Additionally, the policy identifies that a Review Committee may also conduct final interviews prior to the selection of the firm. The review committee would consist of staff and interested board members (maximum two Board Members).

The contract period is three years with the option to extend two additional years. The RFP will be issued February 21, 2025 with a deadline for submission on April 11, 2025. It is anticipated that the Board or designated Committee will select an audit firm at the May Board Meeting. The successful proposer will conduct the 2025-2026 Audit which commences in the Fall of 2026.

# **FISCAL IMPACT**

There is no fiscal impact of approving and authorizing staff to release the RFP for audit services. Funds for the annual audit will be included in the annual budget for FY 25-26.



FROM: DEONA KNIGHT, HR Manager Item: 6A

SUBJECT: COMPLIANCE WITH AB 2561 – PUBLIC AGENCY VACANCIES

# **SUMMARY**

AB 2561 requires public agencies, including Regional Government Services, to hold at least one (1) public hearing per fiscal year to discuss vacancies and recruitment and retention efforts. This report discusses the agency's obligations under the new law, which took effect January 1, 2025.

# **BACKGROUND**

AB 2561 was introduced to address the issue of job vacancies in local government, which may adversely affect the delivery of services and employee workload. Among other requirements, the bill mandates that public agencies present the status of vacancies and recruitment and retention efforts during a public hearing before the agency's governing body at least once per fiscal year.

# **ANALYSIS**

Regional Government Services' business model is significantly different from the traditional staffing model addressed by this bill. Rather than allocated positions with fixed workloads, we have a workforce with variable intermittent status, and a fluctuating set of assignments instead of ongoing defined-purpose positions. An RGS employee may simultaneously and variously assume several organizational roles, be assigned to one or more clients and perform work for one or more Service Lines. Employees are sourced from both referrals and formal recruitments conducted by the RGS Recruitment Service Line. Hires are made when client needs outpace staff capacity or when a person's specific skill set can be utilized for expanding RGS' offerings. AB2561 also requires engagement with bargaining units; however, RGS does not have bargaining units.

RGS' bylaws do require the appointment of an Executive Director and Treasurer, a role which has been combined into Executive Director/Chief Financial Officer; and RGS' contractual commitments to several of the unstaffed JPA's we support, include identified positions. In all cases, our vacancy rate is very low.

Accordingly, we anticipate a very minimal presentation in the required public hearing, which staff will conduct as part of the governance meeting to be held on May 8, 2025 and prior to the Board's adopting the budget. Staff will report on the status of recruitment efforts and any relevant issues about the agency's workforce.

# **FISCAL IMPACT**

There is no significant fiscal impact anticipated.



FROM: SOPHIA SELIVANOFF, Executive Director Item: 6B

SUBJECT: STRATEGIC PLAN: ACTION WORKGROUPS UPDATE

# **RECOMMENDATION**

Receive and file strategic plan update.

# **BACKGROUND**

In September 2024, the Executive Committee adopted a modified set of strategic plan goals, approved a staff process to initiate action planning in support of each goal, and appointed an ad hoc committee to provide staff with guidance on these action planning efforts, ensuring alignment with each goal.

Workgroup Action Plan Leaders for each goal are:

- 1. Outstanding Service Goal Leader: Chirs Paxton (Key Role: Customer Relations Manager)
- 2. Effective Culture Goal Leaders: Kay Randolph-Pollard (Key Role: Recruitment Service Lead) and Molly Bolar (Key Role: RGS HR Administration)
- 3. Organizational Viability Goal Leader: Rich Oppenheim (Key Role: Administrative Services Manager)
- 4. Public Service Leadership Goal Leader: Ashley Metzger (Key Role: Communications Manager)

The workgroups met independently throughout the last quarter of 2024 and developed three key projects. When reviewing these projects with Executive Director Sophia Selivanoff in early 2025, the project leaders identified a data collection theme across all projects. The identified data also intersects with other programmatic and administrative projects. ED Selivanoff noted that the ERP transition this spring will require significand staff time and yield essential data, so well-informed planning will yield more effective and quicker execution across all of these efforts. The workgroups concurred that a cross-cutting data collection and analysis effort should precede and inform further detailing of action plans. This path was presented to the ad hoc committee on January 28, 2025, and they supported this first step, citing the importance of data-driven decision making.

# **DISCUSSION**

The effort to plan and execute meaningful data collection is under way now. Data will be analyzed and used to further refine and carry projects in FY26 to advance RGS towards strategic goals. Although staff had planned to request allocation of specific resources for administrative (unbilled) staff time, as well as any needed technology, consultant expertise, etc., it seems prudent to make data-based decisions before committing funding to achieve project objectives. We anticipate being able to make more accurate and precise predictions of cost and ROI during FY26.

# **FISCAL IMPACT**

Limited administrative costs for data collection planning activity will be incurred this FY, and it is anticipated that this will be absorbed into already-planned administrative expenditure. Future fiscal year budgets will commit necessary funding to support the longer-term implementation of the strategic plan.



FROM: SOPHIA SELIVANOFF, Executive Director Item: 6C

SUBJECT: FUTURE BUDGET PROCESS AND PLANS

# **RECOMMENDATION**

Provide direction to staff.

# **BACKGROUND**

Staff has been assessing and analyzing the operational and financial data structures currently in existence and considering how they may transition effectively as well as be enhanced in the forthcoming Deltek Vantagepoint enterprise software. In considering the enterprise data that we anticipate will be available to support managerial decisions, we also recognized that the Board has both fiduciary responsibility and a strategic alignment role, which require adequate information for effective engagement in those roles. RGS' budget data historically available to the Board has been at a very high level, with organization-wide activity described, and limited insight into the intersection of financials and operational strategies.

# **DISCUSSION**

As RGS' financials are presently managed in QuickBooks, and will be through June, we anticipate an FY26 budget for adoption in May 2025 that looks similar to past budgets. However, as we move into the Deltek Vantagepoint environment in a few months, it is prudent and timely to obtain input from the Board and Executive Committee as to what presentation of future budgets could include that would support their roles of fiduciary and strategic guidance. The budget documents and quarterly financial reports will remain the primary tools for planning and evaluation by the Board/Executive Committee. Staff intends these to be useful tools, and in that context would welcome input from the Board/Executive Committee as to the content or the process of developing such content. This will enable us to effectively set up the enterprise budgeting tools now and collect FY26 data for this purpose; ultimately resulting in an informative FY 27 budget for Board approval.

# **FISCAL IMPACT**

Limited administrative costs associated with this planning activity will be incurred this FY, and it is anticipated that this will be absorbed into already-planned administrative expenditure.